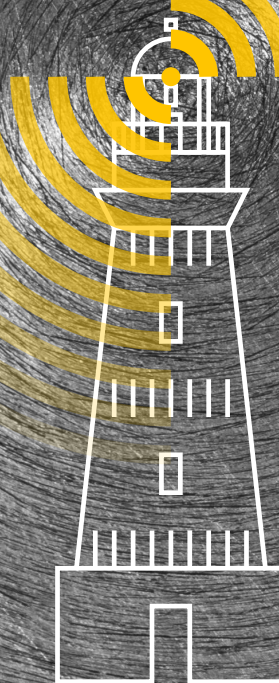


# 47

# NAVIGATOR FOR INVESTORS 2025

Regional  
investment  
standart



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The booklet  
is available  
in electronic format

Signed for printing 05/13/2025  
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and is not a public offer

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ECONOMIC  
DEVELOPMENT  
AGENCY  
Leningrad region



ЗЕЛЕНЫЙ  
КОРИДОР  
для инвестора





Dear readers!

We are glad to present to your attention the «Navigator for Investors». The team of Economic Development Agency tried to take into account all the nuances in order to collect in this booklet the most relevant and necessary information about the investment opportunities of 47th region.

We hope that the «Navigator for Investors» will become your reliable assistant in making the best investment decisions. With it's help the process of implementing investment projects becomes as clear as possible.

We wish you useful reading!

Kind regards,  
**Anastasia Mikhachenko**  
Director of the Economic Development Agency of Leningrad Region

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# WELCOME SPEECH OF THE GOVERNOR OF LENINGRAD REGION



*The unique opportunities of Leningrad Region lie in excellent logistics capabilities, large sales markets and qualified personnel.*

*We understand that the most important thing for business development is stable and comfortable environment. Our investment team is working hard to ensure such conditions. We created several successful practices and some of them have already been named the best in Russia. The «Regional Investment Standard» has been also implemented in Leningrad Region. The entire support infrastructure was combined in the customer-focused system «Green Channel for Investors», which allows us to speed up the realization of investment projects.*

*As a result: the investment portfolio of Leningrad Region has grown almost tenfold over the past five years – from 693 billion to 6.5 trillion rubles.*

*Business trusts in our region and feels quite confident – we can tell it by the growth of investments in fixed assets. In 2024, it reached a record value of 1.1 trillion rubles.*

*«Navigator for Investors» – is an invitation to localize in Leningrad Region!*

Sincerely,  
**Alexander Drozdenko**



## ABOUT THE REGION

For many centuries the territory of present-day Leningrad region acted as a Russian outpost in the North-West. This land remembers the steps of Vikings and Ushkuyniks – pirates from Novgorod. Staraya Ladoga, founded in 753, was the residence of legendary Rurik and claims to be the first capital of Ancient Rus'. Oreshek fortress at the source of river Neva were protecting Novgorod Republic from invasions of Swedes. At the same time, on the island in the center of Vyborg, where the only medieval castle in Russia still stands, Sweden soldiers were peering into the distance, in order to not miss the approaching of enemies.

The Leningrad region, together with St. Petersburg, **forms the second largest agglomeration in the country**. This neighborhood creates a synergistic effect, that provides fast and sustainable economic growth for both regions. Over the past 10 years, the gross regional product of Leningrad region has increased **2.8 times – up to 2 trillion rubles**.

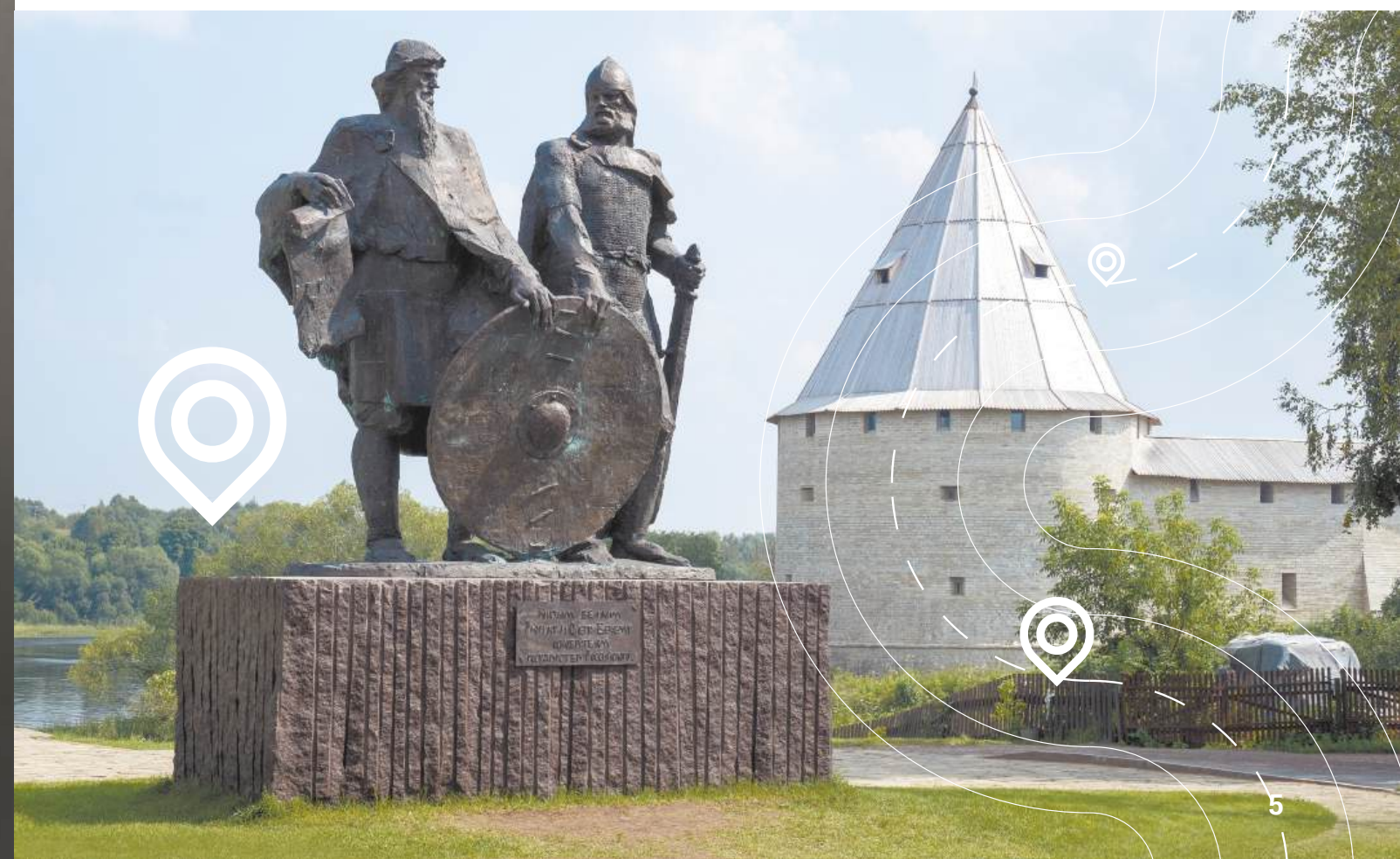
The Leningrad region is the main transport gateway of Russia in the North-West. About a quarter of all cargo types, imported and exported by Russian Federation, passes through the region. **Four ports** are located on the shores of the Gulf of Finland. Over the past 20 years the Commercial Sea Port of Ust-Luga has become the largest port in the Baltic in terms of transshipment volumes, while over the last decade its cargo turnover has doubled – up to **135 million tons** in 2024.

The development of port infrastructure, in turn, provides a powerful push towards the emergence of new industrial manufactures. For example, the construction of a gas processing plants in Ust-Luga will become the largest investment project in Russia.

The tourism industry is also developing very fast – for the last five years the annual flow of tourists toward 47th region has doubled and already exceeds **6,5 million people**. The administration of Leningrad region strives to work for the future, attracting significant investments in tourism infrastructure so that the travelers could enjoy attractions and nature, while the entrepreneurs would successfully develop their businesses in response to unrelenting demand.

Economic growth, very rich industrial and human potential of the region, as well as attractive prospects of tourism, made Leningrad region one of the leaders in terms of investment volumes and number of realized business projects.

The main operating principle of the region's management team is **“from investment into economy to investment into people”**. The real incomes of Leningrad region residents have increased by 29% over the last 10 years, while the government spending on social and cultural sphere jumped 2.5 times. The high rate of residential buildings commissioning, construction of schools and hospitals, as well as a close attention to the social issues, paid by the regional authorities, make the Leningrad region a truly nice place to live in. As a result, the region holds **sixth place** among the subjects of Russian Federation with a **highest population growth rate**.



# ADVANTAGES OF LOCALIZATION IN LENINGRAD REGION



83,908

km<sup>2</sup>  
area

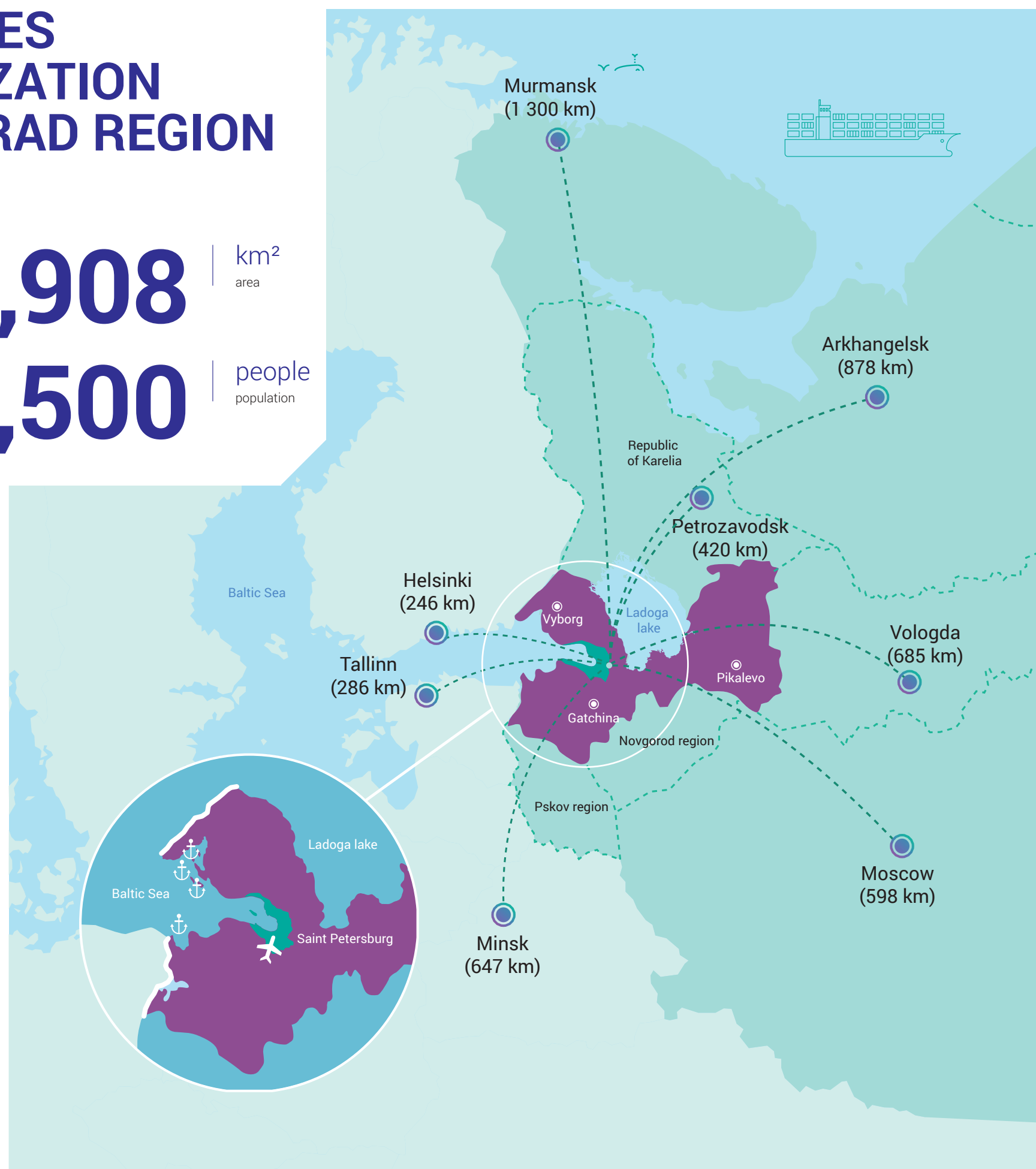
2,059,500

people  
population

Forms an agglomeration with St. Petersburg

Access to the Baltic Sea

Borders EU countries – Finland and Estonia



## Efficient work with business within «Green Channel for Investors» system

- Digital “one-stop-shop” – Investor’s personal account has been created
- Reduction of transaction costs by shortening the response time to investors from 30 to 5 days
- Within the framework of the Investor’s Personal Account, a Feedback Mechanism has been implemented – 100% of investor requests to the Economic Development Agency of Leningrad Region are processed online
- “The Green Channel for Investor” is named as one of the best management practices according to the Ministry of Economic Development of the Russian Federation and the Agency for Strategic Initiatives
- The winner of LIDA (National award of NAIDA “Leaders of investment development”) in nomination “Best scalable practice”

## Favorable geographical location

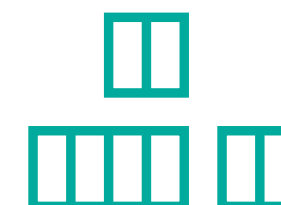
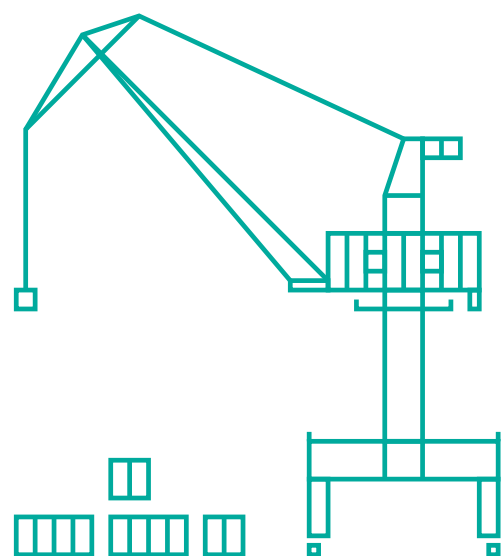
- Together with St. Petersburg Leningrad Region forms the second largest agglomeration in the country, which creates a synergistic effect for business development
- Location at the intersection of international transport corridors
- Terminal capacities of Leningrad Region’s port infrastructure allow handling 264 million tons of cargo
- Logistics complex of the region provides 25% of Russia’s export-import cargo turnover

## Second largest consumer market in Russian Federation

- The total population of Leningrad region and Saint Petersburg is 7.6 million people
- 118 million people live within a 1000 km radius.

## Labor resources

- Common labor market in the agglomeration with St. Petersburg
- Availability of highly qualified workers and professional managers



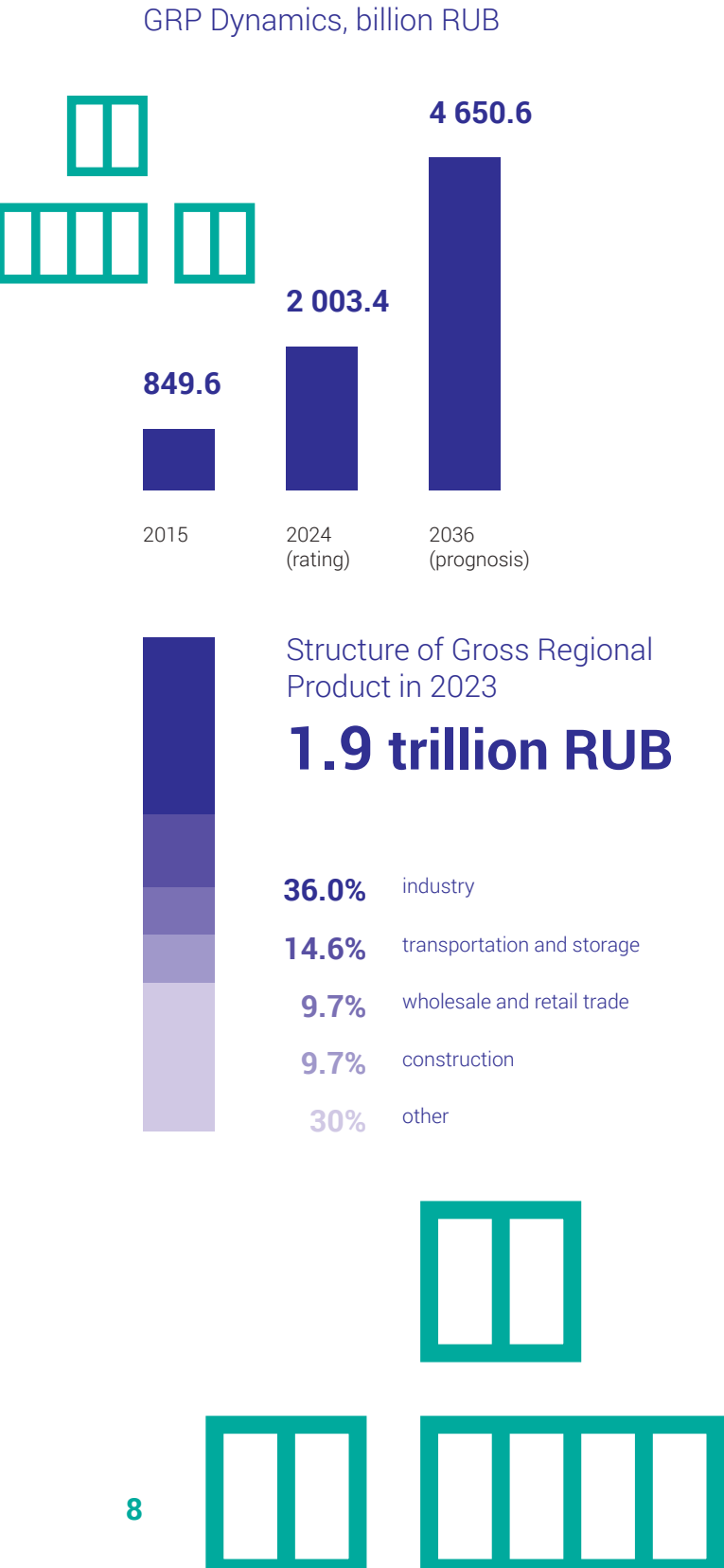


# ECONOMY

Data source: Committee for Economic Development and Investment Activity of Leningrad Region

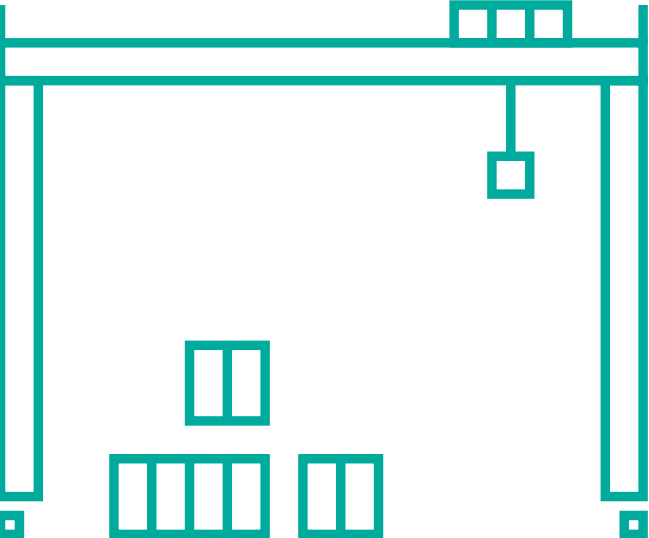
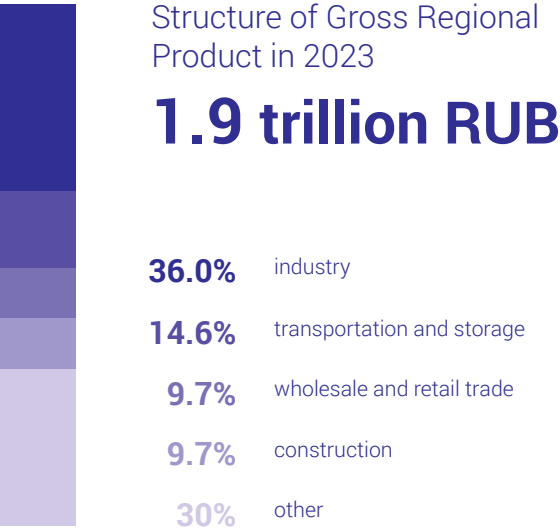
Leningrad Region firmly holds a leading position in many indicators of socio-economic development, and not only among the regions of the Northwestern Federal District. The average annual growth rate of GRP in the region for the period of 2018-2024 was 29.9%, while the average for Russia is only 16.1%. In 2024, the Leningrad Region took 6th place in the ranking of Russian regions by quality of life.

GRP Dynamics, billion RUB



Today, the gross regional product of Leningrad region exceeded 2 trillion rubles. And this is a record in our entire history. Over the past 10 years, the region's GRP has grown 2.8 times.

Alexander Drozdenko  
Governor of Leningrad Region



# INVESTMENTS

Data source: Committee for Economic Development and Investment Activity of Leningrad Region

Leningrad Region is the leader among Russian regions in terms of the size of investment portfolio. Last year it raised 1.1 trillion rubles – it is 38.4% more than year before. While the total volume of investments over the past 10 years has amounted to more than 5 trillion rubles. According to such indicators as investment to GRP ratio, Leningrad region could compete even with the most successful economies of the world.

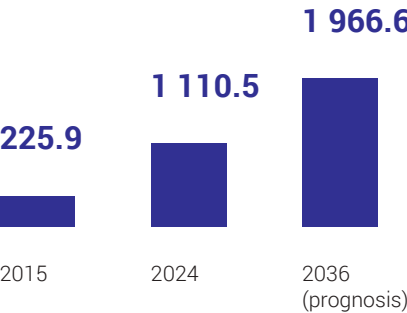
Structure of investment in fixed assets according to the types of economic activity in 2024 (large and medium-sized enterprises)

1.1 trillion RUB



- 58.4% manufacturing industries
- 17.2% transport and storage
- 7.2% provision of electric power, gas and steam, air conditioning
- 4.5% real estate transactions
- 12.7% other

Investment dynamics, billion rubles



1 place

among the regions of Russian Federation on investments in industrial construction\*

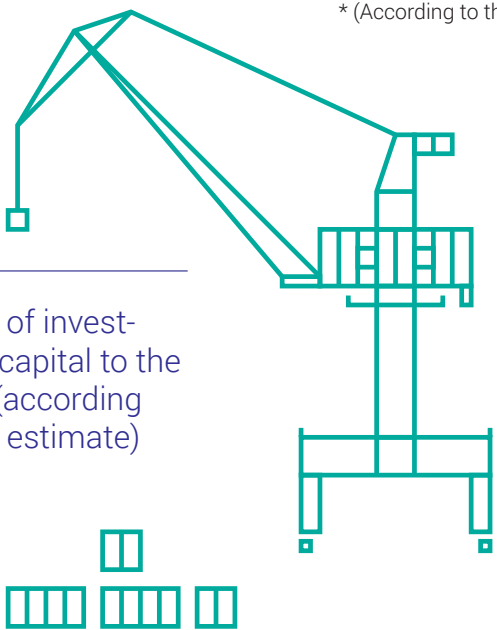
1 place

among the regions of Russian Federation on investments in port infrastructure\*

\*(According to the Investment and Analytical Group "PKR")

55%

is the relation of investment in fixed capital to the GRP in 2024 (according to the current estimate)



Top 3 industries by investment volume in projects at active stages:

- Petrochemical industry
- Logistics
- Electric power industry



# BALTIC REGIONAL INVESTMENT FORUM BRIEF

In order to create proper balance between the interests of entrepreneurs and federal center requirements, Economic Development Agency of Leningrad Region organized annual Baltic Regional Investment Forum BRIEF. The participants sum up economic results, exchange experiences, establish new connections, hold business meetings, discuss cooperation issues, develop recommendations and measures to improve investment climate.

The Seventh Baltic Regional Investment Forum BRIEF'25 will take place on September 18, 2025 at the site of «Okhta Park» resort.



## The Main annual event of Leningrad Region



Trend analysis from leading Russian economists



Confidential conversation between business, science and government on localization and support measures — examples of support for projects in a client-centric system «Green channel for investors»

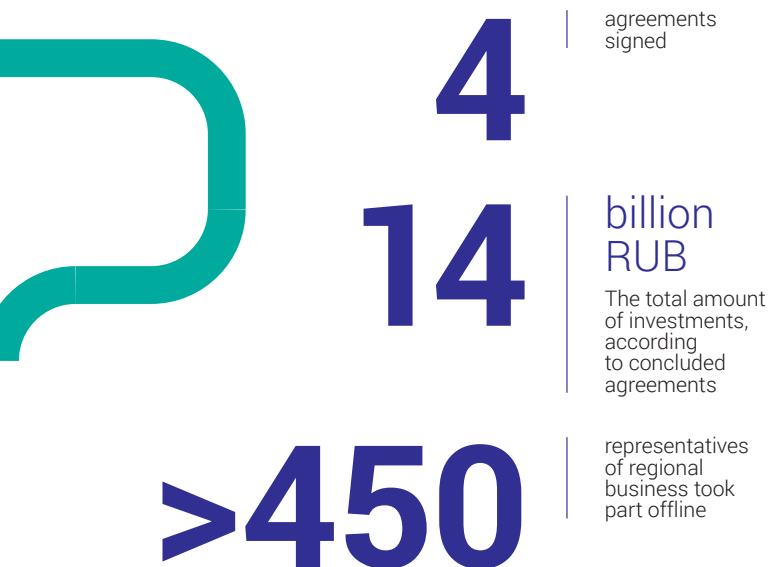


Business contacts exchange and cooperation



Detailed information on the official website [brief.lenoblinvest.ru](http://brief.lenoblinvest.ru)

## The results of BRIEF'2024:



## Organizers:



Take part in the main annual business event of Leningrad Region



Find more information about BRIEF'23 And BRIEF'24 on the website:

- Analytical materials BRIEF
- Translation recordings
- Program and forum speakers



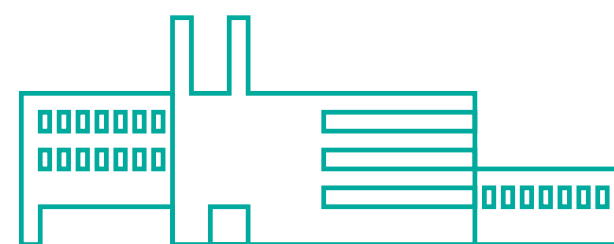
Representatives of business, government and science gather together to discuss key aspects of economy development. This synergy brings tangible results: the forum has become a relevant and popular platform for communication and an important event for the business community. Our joint efforts improve the investment climate of Leningrad Region, increasing the level of trust between business and government.

**Alexander Drozdenko**  
Governor of Leningrad Region





# REGIONAL INVESTMENT STANDARD



In 2021, The Ministry of Economic Development of the Russian Federation created new investment standard, which turned out to be a very effective assistance tool for local businessmen. In 2024 the Regional Investment Standard (RIS) was implemented in almost all subjects of Russian Federation.

“Regional Investment Standard” is designed to speed up the investment cycle and increase the efficiency of decision-making. As a result, the investor’s path from the idea to the implementation of the project should be shortened and simplified to the limit. Leningrad region has successfully implemented six elements of RIS. With the help of the “Green Channel for Investors”, it introduced additional module – a “one-stop shop” service “Investor’s Personal Account”.



Министерство  
экономического развития  
Российской Федерации



More information  
about Regional  
Investment Standard

# ECONOMIC DEVELOPMENT AGENCY OF LENINGRAD REGION

Agency’s services:

- Consultations about measures of government support
- Assistance in the selection and acquisition of investment sites
- Resolving issues concerning connection to utility systems
- Assistance to investors in interaction with:
  - federal and regional executive authorities
  - local authorities
  - resource supplying organizations
  - financial organizations

Investment portfolio of  
the Agency in the active  
stage of support



6.5

trillion RUB

total volume  
of investments

>350

projects  
receive support  
of The Agency



Acting as a “one-stop-shop” of regional Administration for investment projects support, we created and implemented the “Green Channel for Investors” system.

It helps our investors to gain comprehensive support at any project implementation stage, to reduce time, required for the implementation of projects, and transaction costs.

“Green Channel for Investors” has been repeatedly praised by business representatives. Entrepreneurs come to us with their new projects, sharing successful experience with colleagues, who then also come to the Economic Development Agency of Leningrad Region. This is confirmed by a threefold increase in the number of projects accepted for support annually, as well as the maintenance of growth dynamics this year.

**Anastasia Mikhilchenko**  
Director of Economic Development Agency  
of Leningrad region

Economic Development Agency  
of Leningrad Region was defined  
as the specialized organization  
to work in the “Green Channel  
for Investors” system by the  
Resolution of the Government  
of Leningrad Region No. 846



Companies that can receive support:

>200

Volume of investments:  
million RUB

>30

million RUB  
for remote districts  
(Podporozhsky,  
Lodeynopolsky,  
Boksitogorsky)

Activity area:

- Manufacturing industry
- Logistics
- Objects of tourism infrastructure



# CUSTOMER-FOCUSED SYSTEM "GREEN CHANNEL FOR INVESTORS"

"Green Channel for Investors" is a customer-focused system of investment projects support. It was created by the Economic Development Agency of Leningrad Region to increase the efficiency of interdepartmental interaction when working with investors. The "Green Channel for Investors" was made as a «one-stop-shop» and includes all the elements of Regional Investment Standard.

## Advantages of the system for investors



Reduction of transaction costs due to the reduced response time from 30 to 7 days



Digital «one-stop-shop» – an opportunity to follow the whole history of a project in the investor's personal account on lenoblinvest.ru

## Participants of the system



The practice is presented on "Smarteka" platform. The "Green Channel for Investors" system was included in the list of best management practices edited by the Ministry of Economic Development of the Russian Federation together with the Agency for Strategic Initiatives and commissions of the State Council of Russia dated October 10, 2023.

**The Practice was approved by:**

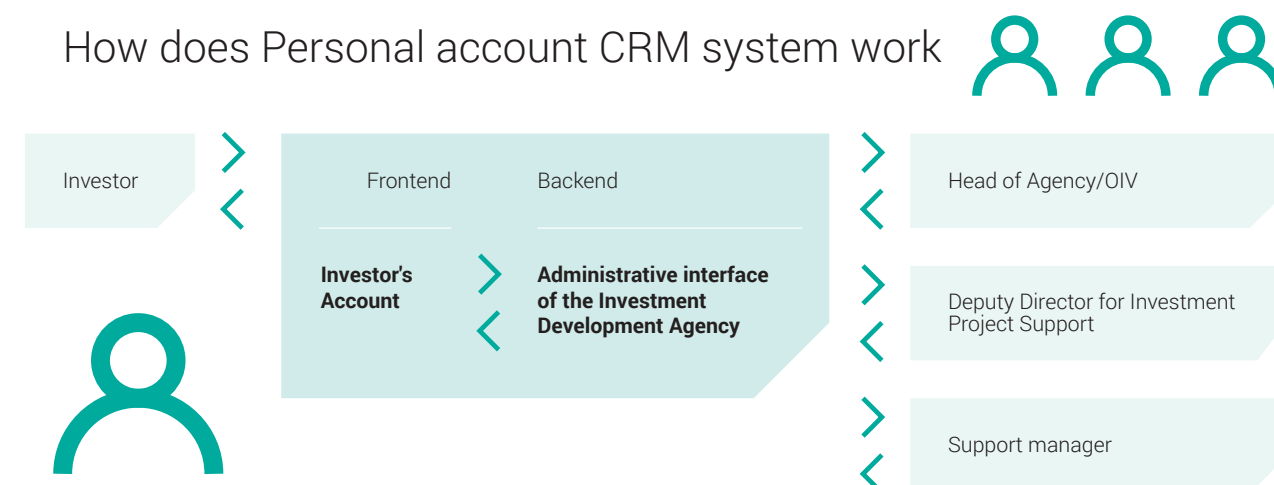
- State Council Commission: "Investment"
- State Council Commission: "Communications, relations and Digital Economy"
- State Council Commission: "Small and Medium-sized Enterprises"
- Ministry of Industry and Trade of the Russian Federation
- Ministry of Economic Development of the Russian Federation



# INVESTOR'S PERSONAL ACCOUNT

The investor's personal account – is the universal CRM system developed to support the projects by investment development agencies. It has all the necessary functions for complete and successful interaction between the investor and representatives of the regional administration. Automation of processes can significantly reduce the time required for the implementation of investment projects and ensure transparency of work at all its stages.

## How does Personal account CRM system work



## Personal account functions:

- Creation and management of multiple projects
- Sending requests and tracking their status
- Ability to see all data online (project history)
- Creation of tasks and tracking their status
- Email notifications about all the project events
- Project calendar (meetings, roadmap and task milestones)
- Selection of investment site
- Repository of project documents



Register in Investor's personal account to receive support for your project





# CUSTOMER-FOCUSED SYSTEM “GREEN CHANNEL FOR INVESTORS”

## INVESTOR'S MOVES ON IMPLEMENTING AN INVESTMENT PROJECT

### 0. Registration in personal account

#### Registration in personal account

- (1) Verification of project data for compliance with the requirements for projects accepted for support
- (1) Signing a project support agreement

### 1. Pre-investment stage

#### Start of a project

- (1) Selection of an investment site

#### Business plan development, financing

- (2) Business plan development
- (2) Provision of guarantees for loan products
- (2) Receiving a subsidy

#### Changing the categories of land plots

- (1) Changing the categories of land plots, introduction of amendments to the land use and development regulations in order to conform the general plan

### 2. Investment stage

#### Procurement of rights to a land plot

- (1) Receiving a land plot for rent without bidding procedures
- (1) Receiving a land plot for rent with bidding procedures

#### Provision of engineering infrastructure

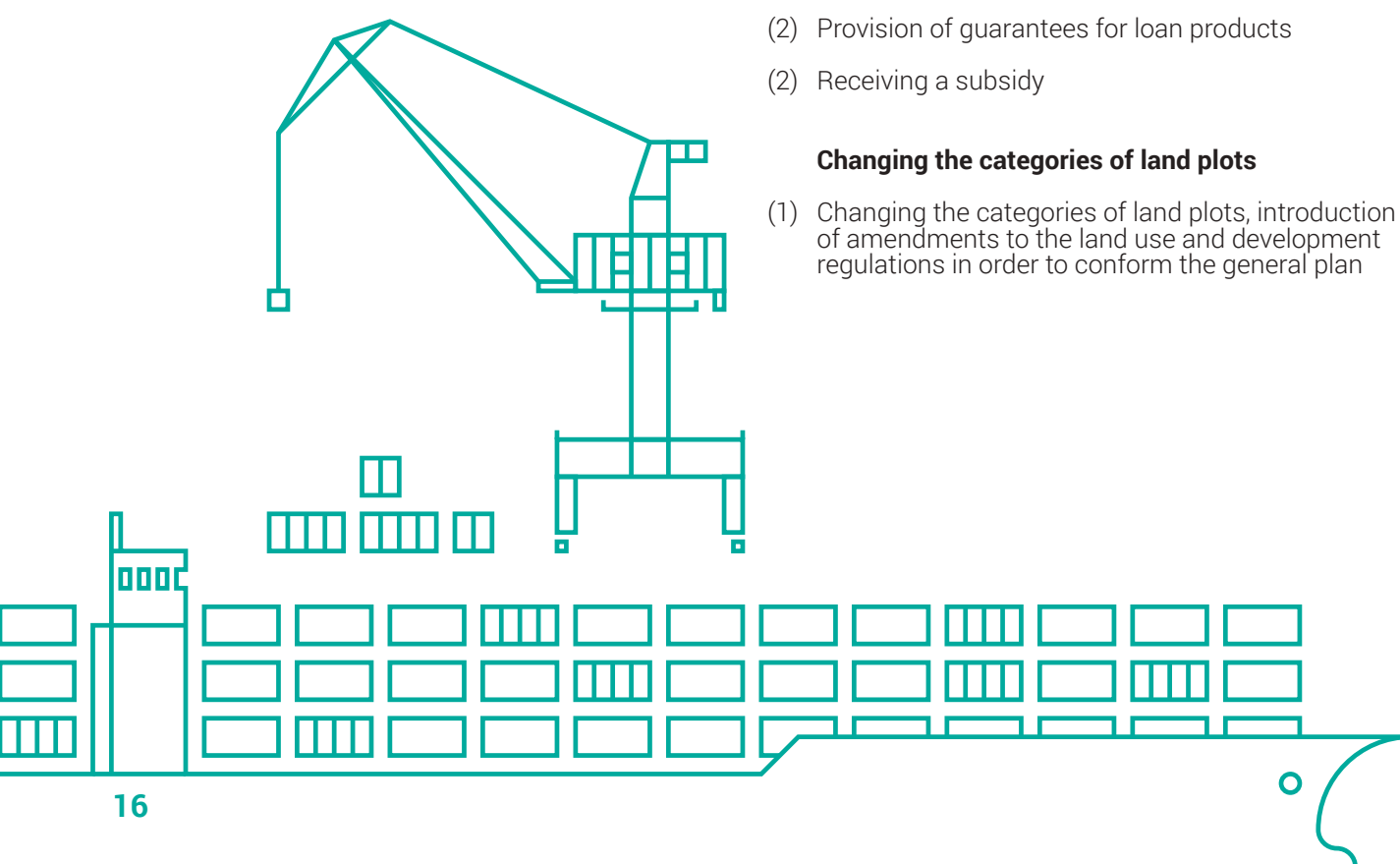
- (1) Connection to power supply networks
- (1) Connection to water supply and waste water disposal networks
- (1) Connection to gas networks

#### Design and construction

- (1) Engineering surveys
- (1) Development of project documentation
- (1) State expert review of project documentation
- (1) Receiving construction permit
- (1) Construction
- (2) Acquisition and installation of equipment
- (1) Receiving a commissioning permit
- (1) Registration of ownership of the commissioned subject

### 3. Operation stage

- (3) Development of business export activities
- (3) Company promotion in the domestic market
- (3) Increasing of labor productivity







# HOW DOES “GREEN GHANNEL FOR INVESTORS” WORK?

## Pre-investment stage



### Arthbiography

Assistance in preparing documents for obtaining a land plot for 1 ruble rent to carry out activities on import substitution

## Investment stage



### M100

Amendments to the Land Use and Development Rules in 1.5 months instead of 9 months

### Formulati

Assistance in the gradual increase of electrical capacity for the construction of the facility

### Scaffolds plant “Novaya Vysota”

Inclusion into the register of investment projects (tax benefit: 10% income tax, 0% property tax)

### Yahtek Rus

Reduction in the terms of connection to the power grid by more than 1 year, acceleration of the terms of preparation of permit documentation for organizing entry and exit from production

### Stellazhi Medved

Reduction in the cost of connection to water supply networks helped to save up to 21 million rubles

### Nice Ice

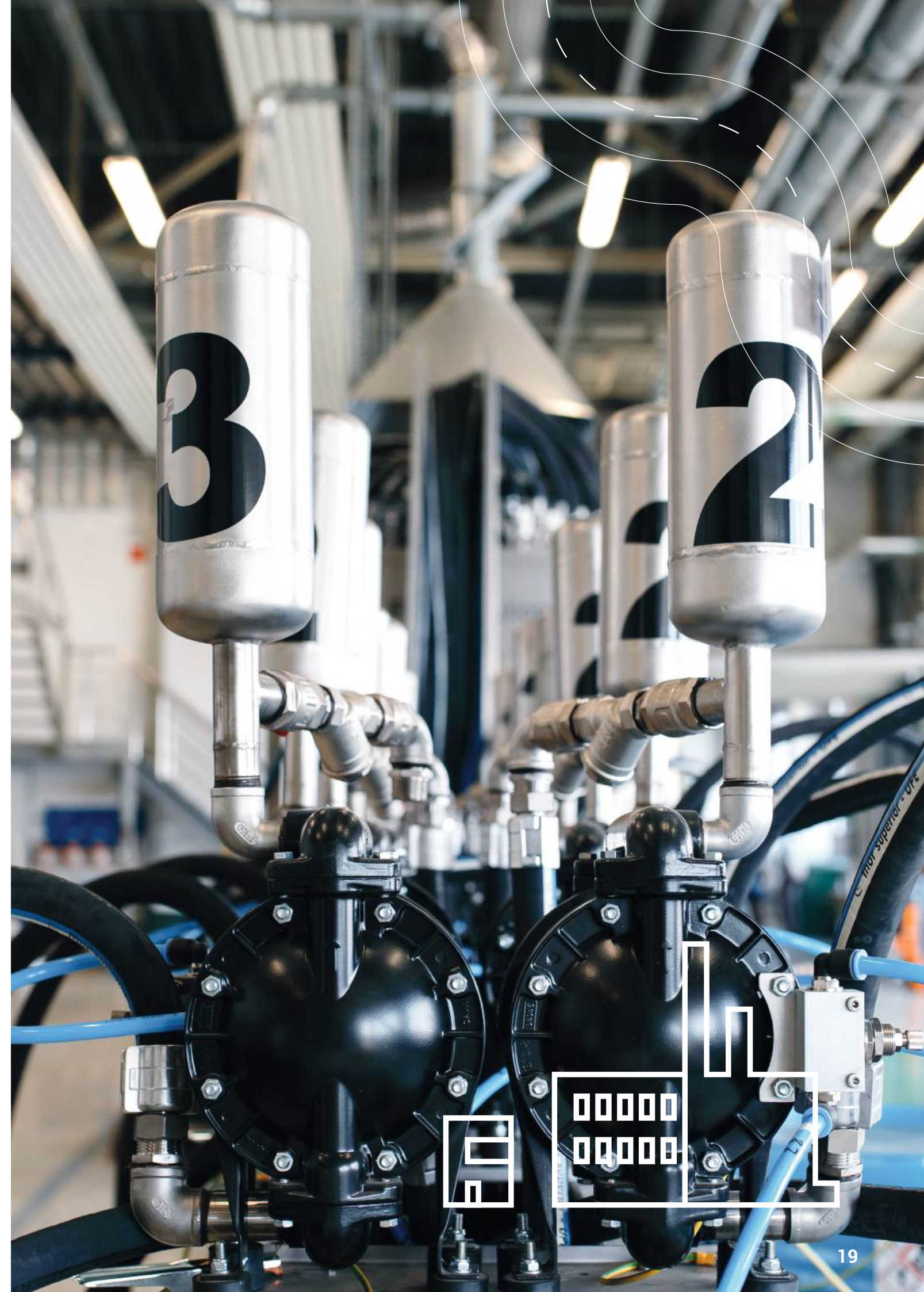
Amendments to the Rules of Land Use and Development, permission was received for a conditionally permitted type of use of a land plot

## Operational stage



### Lyubimy Kray

With the support of the region, the company took part in exhibitions in China - Sial in Shanghai, 136 Canton Fair in Guangzhou, as well as in a business mission. After that company could find reliable partners, sign contracts and start shipments.



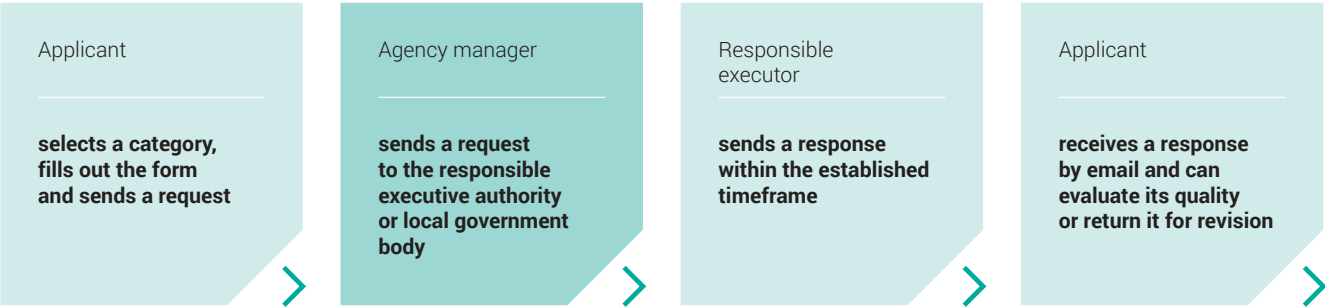


# FEEDBACK MECHANISM

Within the framework of Investor's Personal Account, according to the recommendations of the Ministry of Economic Development of the Russian Federation, the Feedback Mechanism has been implemented, to which all executive authorities and local governments up to level 1 are connected. Moreover, the service was created as a «one-stop-shop», which makes it extremely convenient to use.

- Submit a request via Investor's Personal Account
- Track the status of the request in your Personal Account
- Evaluate the response

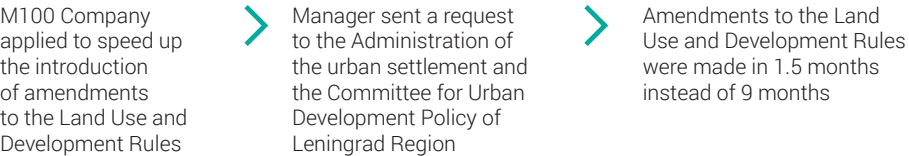
Interaction scheme



Processing time for applications:

- up to 5 days — consultations
- up to 10 days — assistance
- up to 20 days — problems

Example of solving a problem through the Feedback mechanism



Legal acts regulating the work of the Mechanism are available at the link:



Law of Leningrad Region № 594 of 29 August 2024 "On approval of the Procedure for the formation of a feedback mechanism with subjects of investment activity of Leningrad Region"

Order of the Committee for Economic Development and Investment Activities of Leningrad Region No. 105 of July 4 2024 № 105 "On the formation of the Interdepartmental Working Group for the consideration of appeals within the framework of the Council for the improvement of the investment climate in the Leningrad Region"

# ACHIEVEMENTS OF ECONOMIC DEVELOPMENT AGENCY OF LENINGRAD REGION

Winner in the nomination of the National Award "Leaders of Investment Development – 2023":

- "Recognition of Colleagues" - Director of the Agency Anastasia Viktorovna Mikhachenko

Winner in the following nominations of the National Award "Leaders of Investment Development - 2024":

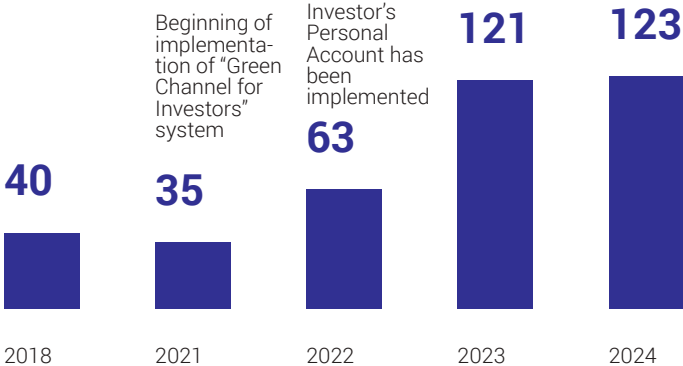
- Development Agency of the Year
- Best Investment Portal
- Best Municipal Investment Commissioner - Yulia Bogomozova, Kingiseppsky district
- -Best Scalable Practice
- 91% compliance with the performance indicators of the regional special organization based on the results of an independent assessment by the National Association of Investment and Development Agencies
- Organizer of the Baltic Regional Investment Forum BRIEF
- Threefold increase in the number of projects accepted for support annually after the implementation of the "Green Channel" system



Number of projects accepted for support

The «Green Channel» system was implemented by:

- Pskov region
- Volgograd region
- Republic of Buryatia
- Primorsky Krai





# BUSINESS SUPPORT MEASURES

Today Russian Government offers a large amount of both federal and regional support measures: loans and credits, tax breaks and project financing, easy access to international markets, subsidies and grants. It must be hard to figure them all out, but we tried to make it as easy as possible by collecting together all the information about support measures that can be received in Leningrad region.

After accepting the project for support, specialists from the Economic Development Agency of Leningrad Region will help you choose all the available federal and regional support measures.

All information is available:



on lenoblinvest.ru



In the detailed guide to support measures of investment projects, created by the Ministry of Economic Development



Support measures according to the Committee for Labour and Employment of Leningrad Region



# REGIONAL INVESTMENT PROJECT

Law of Leningrad Region No. 89-oz of 25 November 2019

## Conditions for receiving

- To be included in the list of participants of regional investment projects, you should provide following documents: application, constituent documents, investment declaration
- An application for the inclusion in the list must be submitted to the Committee for Economic Development and Investment Activity of Leningrad Region before capital investment
- The project must not have any separate subdivisions outside Leningrad Region, must not use any special tax regimes, must not be the resident of a special economic zone of any type or any territory of advanced social and economic development

Tax rate		Benefit period and volume of investments	
Up to 10%	corporate income tax	Up to 4 years	volume of capital investments - from 50 to 500 million RUB
0%	corporate property tax	Up to 6 years	volume of capital investments over 500 million RUB

# INVESTMENT TAX DEDUCTION (ITD)

Law of Leningrad Region №36-oz of 6 April 2020

## Investment tax deduction of taxpayer's expenses on:

- acquisition
- production
- modernization
- reconstruction

of the fixed assets included in the subsection "Machines and equipment" 3-10 amortization groups and communication facilities.

The amount of the investment tax deduction in the current tax (reporting) period is 90% of the sum of taxpayer's expenses, and the amount of the tax rate for corporate income tax payable to the regional budget of Leningrad Region is 10% to determine the limit value of the investment tax deduction.

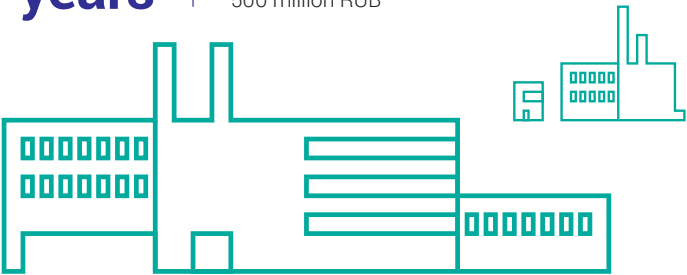


Those who receive other types of support for investors in the region do not have the right to benefit from ITD

For organizations incurring expenses in the form of movable property (including money) transferred free of charge to educational organizations of secondary vocational education (Law No. 134-oz of 25 October 2023), the amount of ITD is 50% of total amount of expenses.

The full list of recipients of ITD is available in the Law of Leningrad Region № 36-oz of 06 April 2020 Art. 3 Part 3 Clauses 1–4

Tax benefit provided for investment projects aimed at the production of goods.



## Receivers of investment tax deduction:

- enterprises according to the list of OKVED (All-Russian Classifier of Economic Activities) in paragraph 1 of Art. 3 of the Law No. 36-oz (>= 70% of income - from activities under these codes, tax registration in Leningrad region)
- organizations participating in an industrial cluster (in Leningrad region – timber industry cluster)
- organizations in Boksitogorsky, Lodeynopolsky, Podporozhsky districts or in a single-industry municipality of Leningrad region
- participants of "Labor Productivity" national project
- SMEs manufacturing goods included in import substitution plans approved by the orders of the Ministry of Industry and Trade of Russia, or in sectoral lists



## AGREEMENT ON PROTECTION AND PROMOTION OF INVESTMENTS (APPI)

Federal Law No. 69-fz of 1 April 2020, Resolution of the Government of Leningrad Region No. 722 of 10 October 2022 (conclusion procedure at the regional level)

APPI is an agreement, allowing business to reimburse expenses on the creation or modernization of infrastructure required for the implementation of projects and to stabilize the conditions of legal regulations.

**It provides two preferences to investors:**

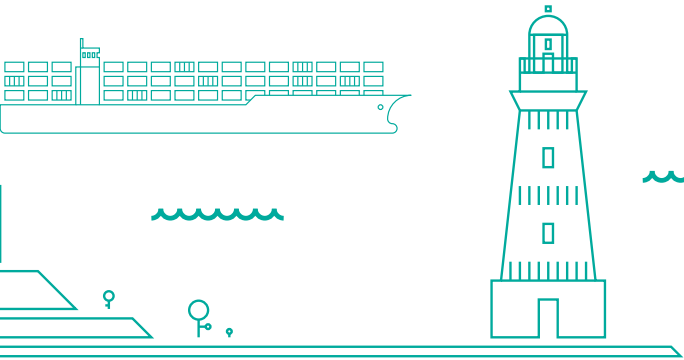
- Reimbursement of expenses on infrastructure
- Provision of stable conditions for the period of agreement validity

**from 200** million RUB  
minimum amount of capital investment at the regional level

**from 750** million RUB  
minimum amount of capital investment at the federal level

**Infrastructural assets intended for project implementation:**

- transport
- energy
- social
- digital
- utilities



Volume of reimbursed expenses		Срок возмещения затрат	
Support infrastructure	Up to 50%	5 years	6 years if a contract with SME is concluded for the sum >18% of the project budget
Related infrastructure	Up to 100%	10 years	11 years if a contract is concluded with SME

## PREFERENTIAL LOANS FOR SMALL AND MEDIUM-SIZED BUSINESS

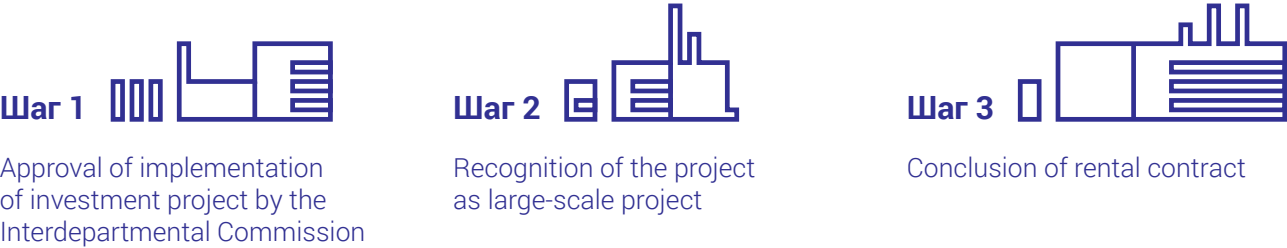
The support of small and medium-sized companies is administered by the Fund for Support of Entrepreneurship and Industry of Leningrad Region, which acts as a single management body for the entire support infrastructure in the region. The Fund also provides assistance to individual entrepreneurs and self-employed citizens, planning to open their own business.

Information on preferential loans under the programs of the Fund for Support of Entrepreneurship and Industry of Leningrad Region is available in the regional "Navigator of support measures"



## PROVISION OF LAND PLOTS WITHOUT BIDDING PROCEDURES\*

Law of the Leningrad Region No. 1-oz of 11 February 2016, Resolution of the Government of Leningrad Region No. 451 of 28 November 2016  
\* only for the land plots owned by municipalities of the region



**General Criteria for the provision of support**

**OKVED** from 200 50 not less

subparagraph 2, paragraph 1 art. 3 (law No. 1-oz)

million RUB volume of investments

jobs created

**from 30 10 not less** million RUB volume of investments

jobs created

**Criteria for Lodeynopolsky, Podporozhsky, Boksitogorsky districts**

## INDUSTRIAL MORTGAGE

Resolution of the Government of the Russian Federation No. 1570 of 6 September 2022 with amendments No. 526 of 3 April 2023

A concessional loan for the purchase, construction, modernization, reconstruction of production facilities for a quick start or expansion of a business

**Conditions for receiving**

- Income growth by 50% within two years before an investment stage is finished
- an organization must be relevant to the list of OKVED section C (excluding such spheres as oil, gas, liquid fuel, tobacco products and alcohol products)
- not less than 50% of the facility area must be used within the duration period of the loan agreement

Acquisition of real estate, including unfinished construction*	Modernization, reconstruction, construction of real estate and preparation of project documentation**
up to 500 million RUB – from 3% to 5% interest rate per annum up to 7 years	
< 50 thousand RUB per 1 m2 – cost standard*	< 90 thousand RUB per 1 m2 – cost standard**



# RATINGS



6th place

in the ranking of Russian regions in terms of quality of life in 2023



IC3 (high)

the level of investment attractiveness of the region in 2023



10 place

in the national ranking of investment climate conditions among Russian subjects in 2024

Among the TOP-10 regions

by employment prospects (according to hh.ru)



# LABOR RESOURCES

Data source: Federal Statistics Service in Saint Petersburg and Leningrad Region (Petrostat)

Leningrad region is the second largest labor market in North-West Russia. The working-age population of the region is about 1,2 million people, while many of them are highly qualified workers. In addition, locating production in Leningrad region provides you access to the labor market of Saint Petersburg, since the city and the region actually form an agglomeration, and the commuting has long become normal. Every day over 180 thousand people come to work in St. Petersburg, and about 5 thousand move from the city to labor in Leningrad region.

Labor headcount

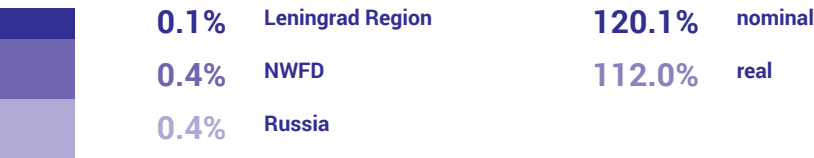
1136.1 thousand people



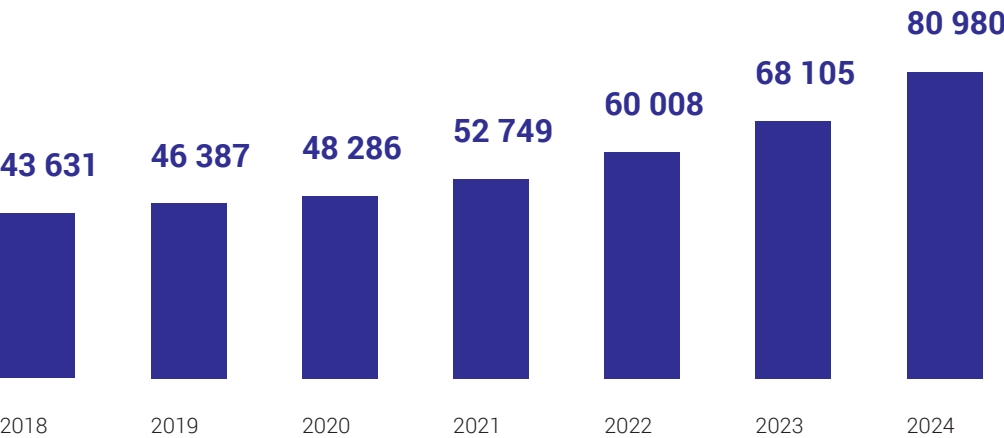
97.2% 1104.7 thousand people number of employees  
2.8% 31.5 thousand people number of unemployed

Official unemployment rate in January 2025, %

Nominal and real wages, % to 2023



Dynamics of average monthly accrued wages per employee in 2018-2024 (RUB)



Over the past five years alone we created more than 11 thousand new jobs in Leningrad region. People from all over the country come here in search of a decent and well-paid job. To make them want to stay and start a family, we build hospitals, kindergartens and schools. It is worth recognizing that all these efforts are not in vain at all; now Leningrad region is one of the only few Russian regions where stable migration population growth remains.

Alexander Drozdenko  
Governor of Leningrad Region



# PRIORITY DEVELOPMENT SECTORS

Industry is the basis of Leningrad region economy. It gives 36% to the structure of the region's GRP. The largest contribution is made by petrochemical complex – its products account for about 36% of the total volume of shipments. Food production is on the second place – almost half of all agricultural products in the Northwestern Federal District is produced by companies and farms of Leningrad region.

Logistics plays a key role in the economy, since the region is the most important transport and logistics hub of the North-West. Largest Russian ports on Baltic – Primorsk, Ust-Luga, Vysotsk and Vyborg are located in Leningrad region.

Several large-scale projects are currently implementing in tourism industry. The regional government is actively developing tourism, understanding and taking into account the inexhaustible potential of the region, which has both unique beauty, created by nature itself, and many man-made historical monuments. Leningrad Region became the first region to develop the investment strategy for improving tourism infrastructure.

## INDUSTRY

**108.2%**

industrial production index in 2024

**29%**

share of employees work in the industrial enterprises of Leningrad Region

**36%**

of the GRP structure came from industrial production in 2023

## LOGISTICS

**25%**

of all foreign trade cargo transshipment in Russian Federation is provided by region's logistics complex

**264**

million tons can be handled by the seaport infrastructure

## TOURISM

**x2**

increase of the tourist flow in the region since 2012

- Vyborg is the only monument of medieval European architecture in Russia under open air
- The south of the region borders the largest tourist centers – Pskov and Novgorod regions

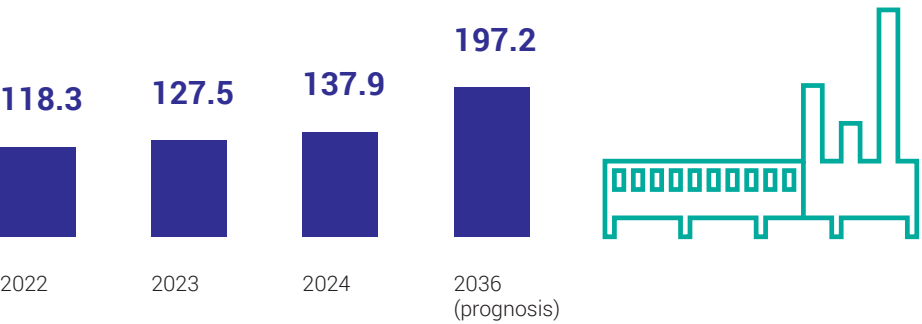


# INDUSTRY

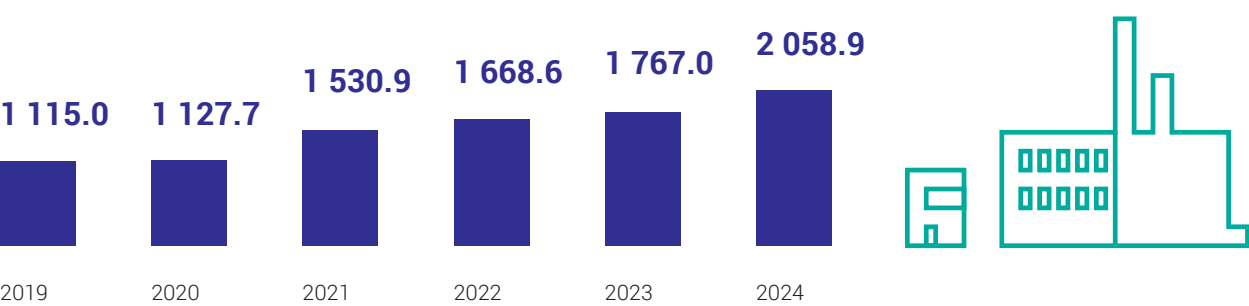
Data source: Federal Statistics Service in Saint Petersburg and Leningrad Region (Petrostat)

Industry gives the main source of replenishment for regional budget and provides work for almost a third of labor in Leningrad region. The best growth dynamics over the past year have been shown by the production of coke and petroleum products, food products, chemicals and chemical products.

Dynamics of industrial production index, % to 2014



Volume of shipped goods of manufacturing industries, billion RUB



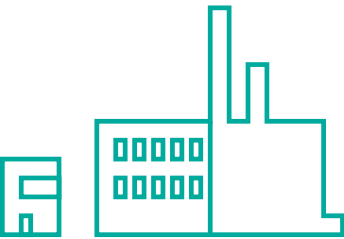
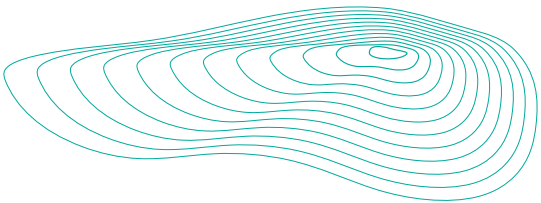
Structure of shipped goods of manufacturing industries in 2024



- 23.1% Manufacture of coke and petroleum products
- 15.1% Manufacture of food products
- 12.7% Manufacture of chemicals substances and chemical products
- 8.5% Manufacture of tobacco products
- 7.9% Manufacture of other vehicles and equipment
- 7.2% Manufacture of paper and paper products
- 4.7% Manufacture of other non-metallic mineral products
- 4.1% Manufacture of finished metal products, except for machinery and equipment
- 4.0% Manufacture of rubber and plastic goods
- 12.7% 10ther

The main driver of the region's economic growth is the stable, progressive development of industry. The economy of Leningrad region, despite the sanctions, and even in spite of them, has proven its solidity and stability. 5 trillion rubles were invested, and this is not just one of the best results in Russia – we have ambitious projects, hidden behind the large numbers.

Alexander Drozdenko  
Governor of Leningrad Region

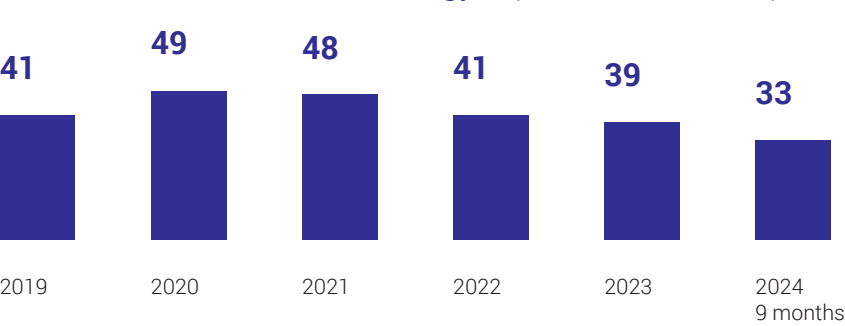


# EXPORT

Data source: Federal Statistics Service in Saint Petersburg and Leningrad Region (Petrostat)

The key aim of industrial development within the national project “International Cooperation and Export” is the increase of the export volume of non-resource-non-energy goods produced by exporting organizations - small and medium business entities.

Share of non-resource non-energy export in the total export in 2019-2024, %



**\$8.3** | million USD  
volume of supported exports in 2024

**31** | SMEs of Leningrad region entered foreign markets in 2024

## WE EXPAND THE BUSINESS GEOGRAPHY OF LENINGRAD REGION

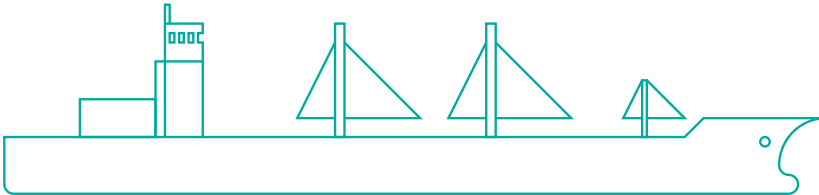
The Export Support Center helps industrial companies of Leningrad region in entering foreign markets, creating proper conditions for sustainable growth of regional export.

### Export Support Center services

- Participation in international, interregional and reverse business-missions
- Participation in international exhibitions
- Co-financing of logistics payments
- Participation in acceleration programs for the development of export activities



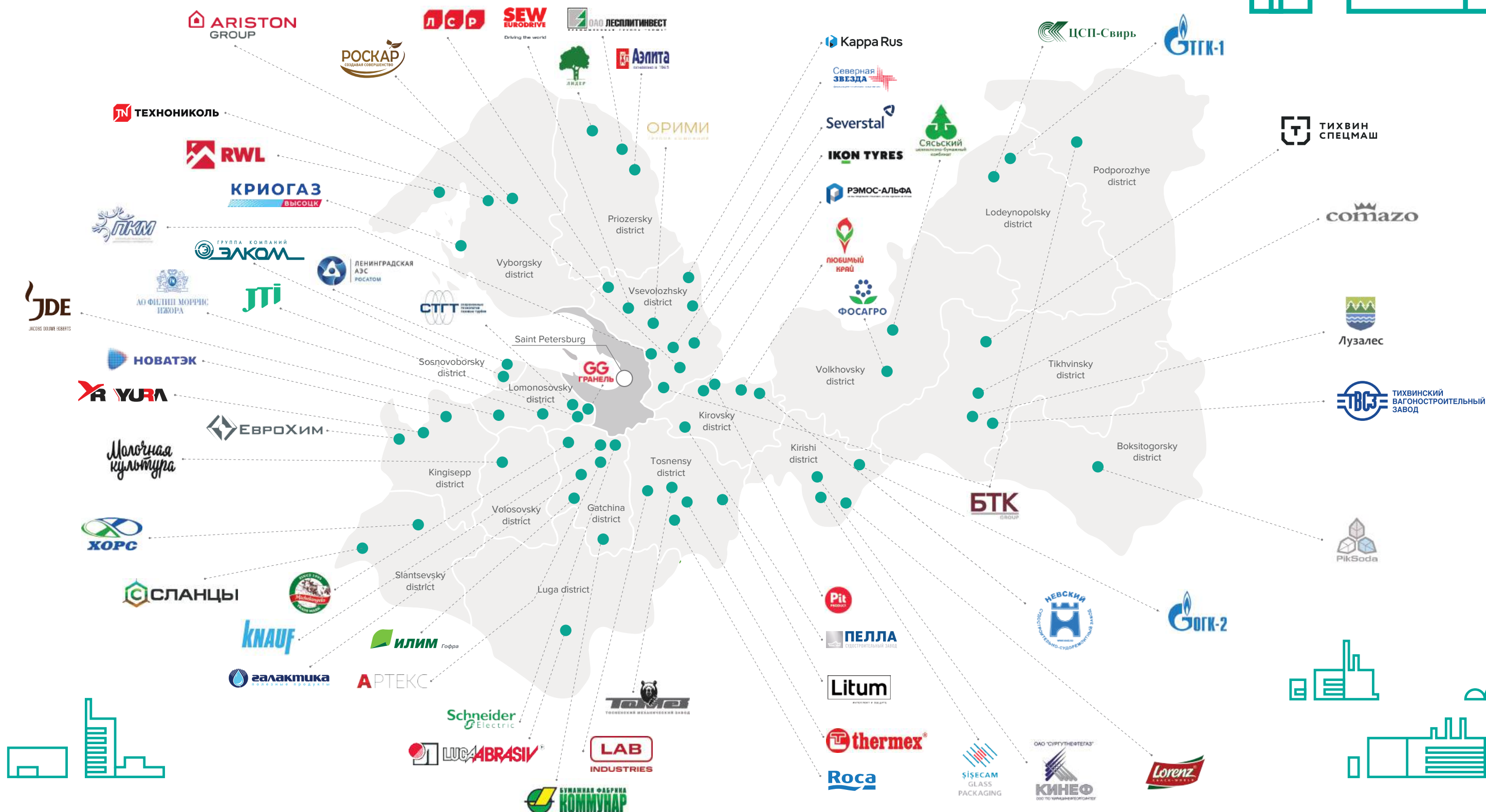
Contact Export Support Center





# MAP OF INDUSTRY

Industrial ecosystem of Leningrad region is very diverse, but the most developed industries are: oil refining, mechanical engineering, shipbuilding, chemical, pulp and paper, agro-industrial complex. The total volume of investments attracted to the largest projects is more than 5 trillion rubles, and thanks to the implementation of these projects, over 20 thousand new jobs were created.





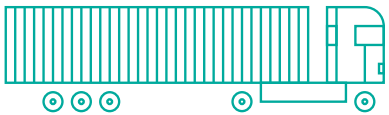
# TRANSPORT INFRASTRUCTURE

Leningrad region has extremely advantageous geographical location, absolutely unique for Russian Federation. The region is located in the intersection of three international transport corridors: Eurasian "Trans-Siberian" corridor (TS), Eurasian North – South transport corridor (NS) and Pan-European Transport Corridor No. 9 (PE9).



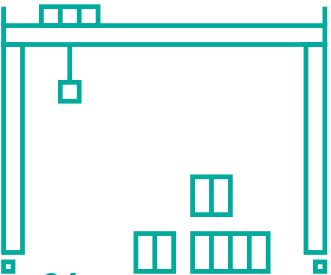
Federal Highways:

- A-118 Ring Road
- M-10 Russia
- M-11 Neva
- P-21 Kola
- A-120 Saint Petersburg Southern Semi Ring
- A-121 Sortavala
- A-181 «Scandinavia»
- A-114 Vologda – Tikhvin – P-21 «Kola»
- A-180 Narva
- P-23 Saint Petersburg – Pskov
- A-215 Lodeynoye Pole – Vytegra – Prokshino – Plesetsk – Brin-Navolok



1 place

among the regions in Northwestern Federal District in terms of the total length of railway public paths



Legend:

- Regional cities
- ✈ Airport
- ⚓ Ports
- Highways
- - - Railways
- Gas pipeline

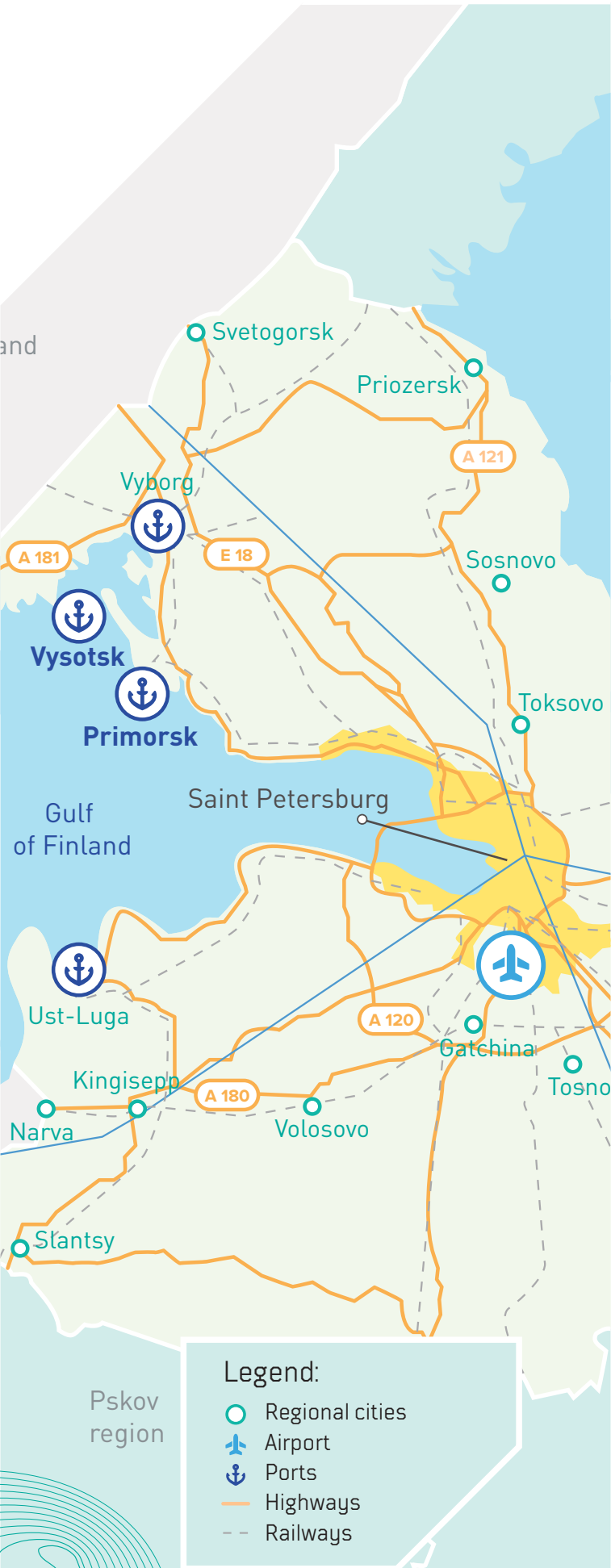




# MAP OF PORTS

Thanks to an access to the Baltic Sea, commercial sea ports of Leningrad region play a key role in the development of the transport and logistics system of Leningrad region. The surrounding areas gradually turned into modern industrial zones, in which innovative manufactures is created and the infrastructure is built, that necessary for export and import of wide range of goods.

The cargo turnover of all ports of Leningrad region in 2024 amounted to 211 million tons.

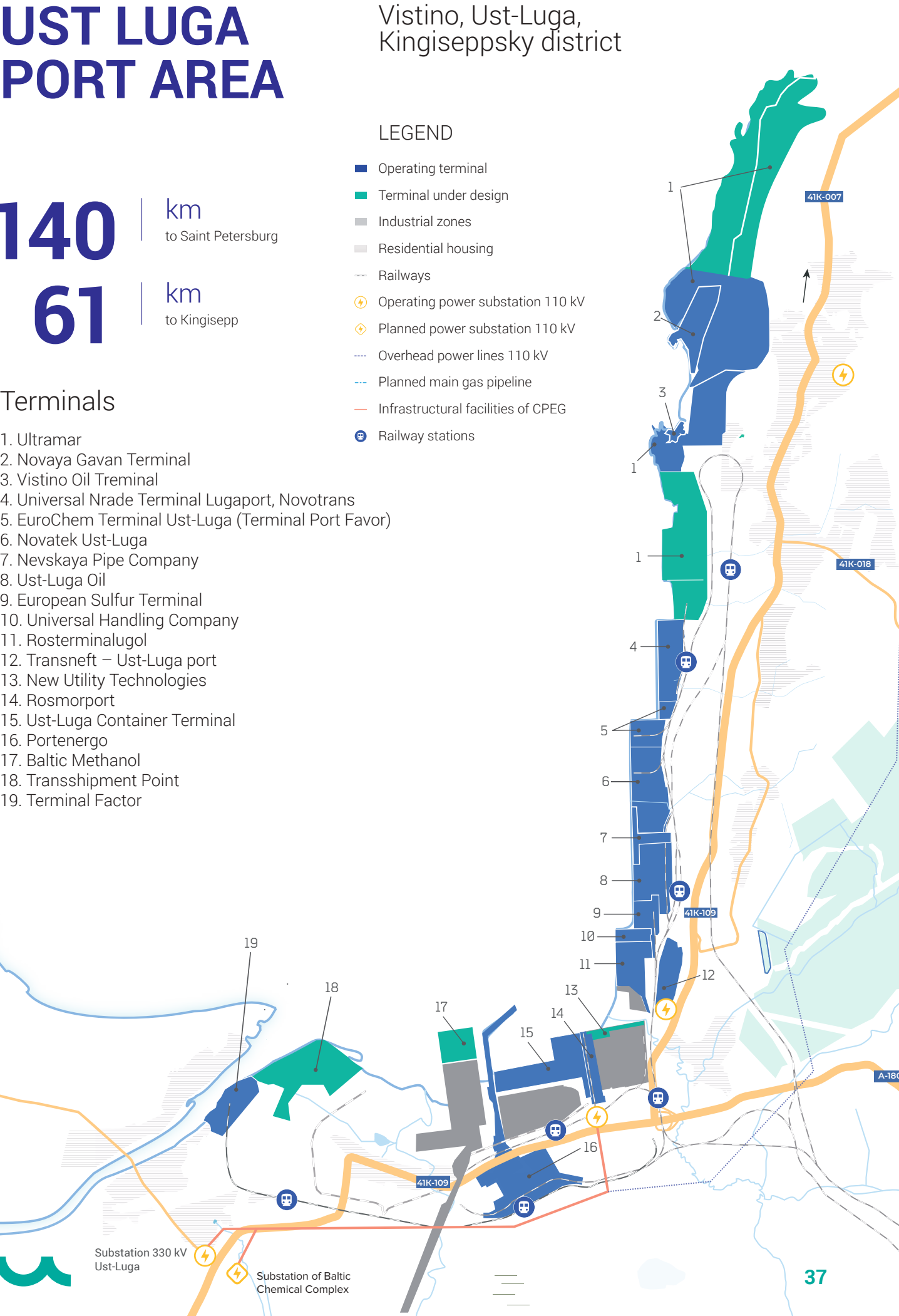


# UST LUGA PORT AREA



## Terminals

1. Ultramar
2. Novaya Gavan Terminal
3. Vistino Oil Terminal
4. Universal Nrade Terminal Luga port, Novotrans
5. EuroChem Terminal Ust-Luga (Terminal Port Favor)
6. Novatek Ust-Luga
7. Nevskaya Pipe Company
8. Ust-Luga Oil
9. European Sulfur Terminal
10. Universal Handling Company
11. Rosterminalugol
12. Transneft – Ust-Luga port
13. New Utility Technologies
14. Rosmorport
15. Ust-Luga Container Terminal
16. Portenergo
17. Baltic Methanol
18. Transshipment Point
19. Terminal Factor





# VYSOTSK PORT AREA

Vysotsk,  
Vyborgsky district

100 km  
to Saint Petersburg

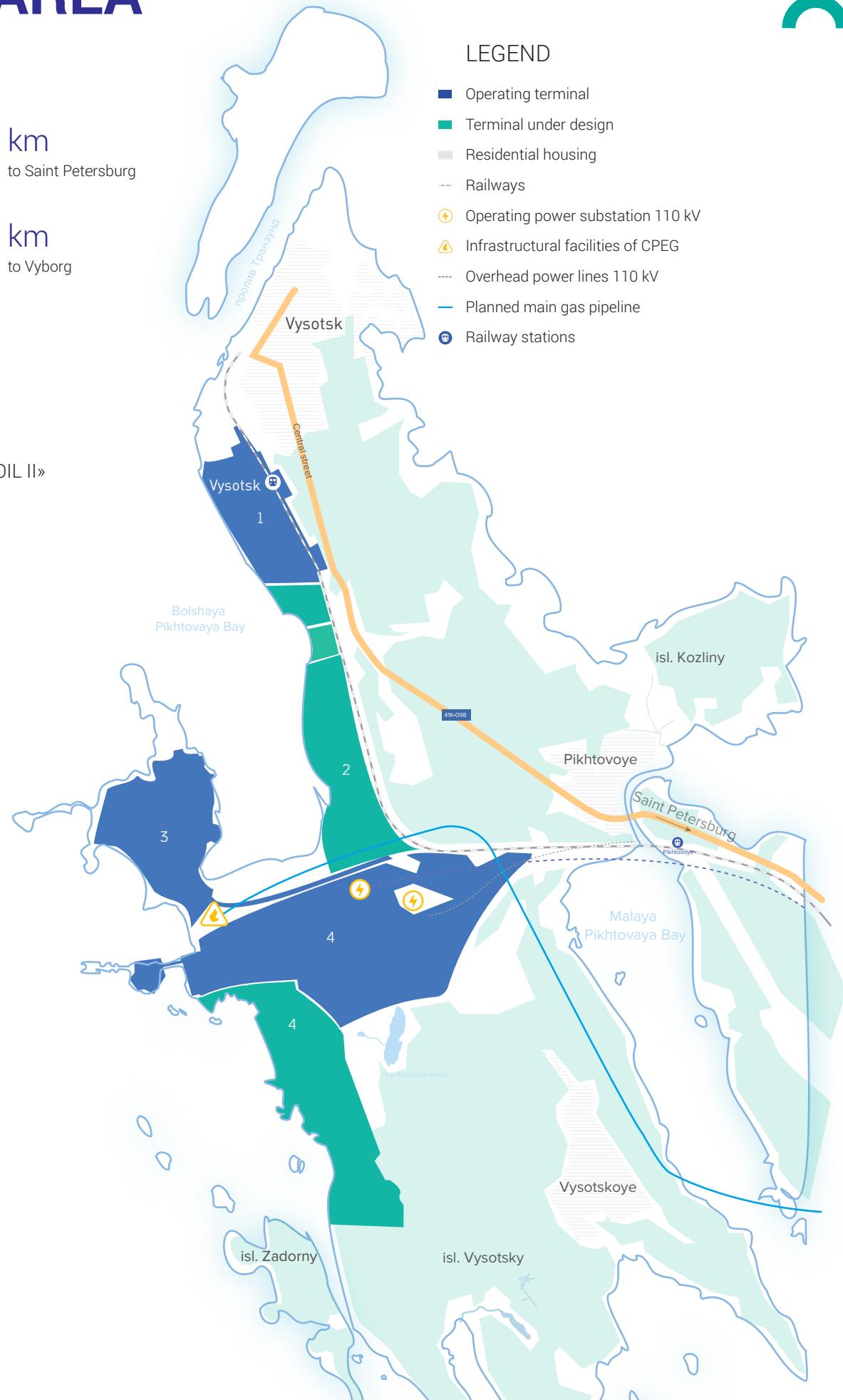
26 km  
to Vyborg

## Terminals

1. Vysotsky Port
2. Tehnotrans
3. Cryogas-Vysotsk
4. RPK-Vysotsk «LUKOIL II»

### LEGEND

- Operating terminal
- Terminal under design
- Residential housing
- Railways
- Operating power substation 110 kV
- Infrastructural facilities of CPEG
- Overhead power lines 110 kV
- Planned main gas pipeline
- Railway stations



# PRIMORSK PORT AREA

Primorsk,  
Vyborgsky district

100 km  
to Saint Petersburg

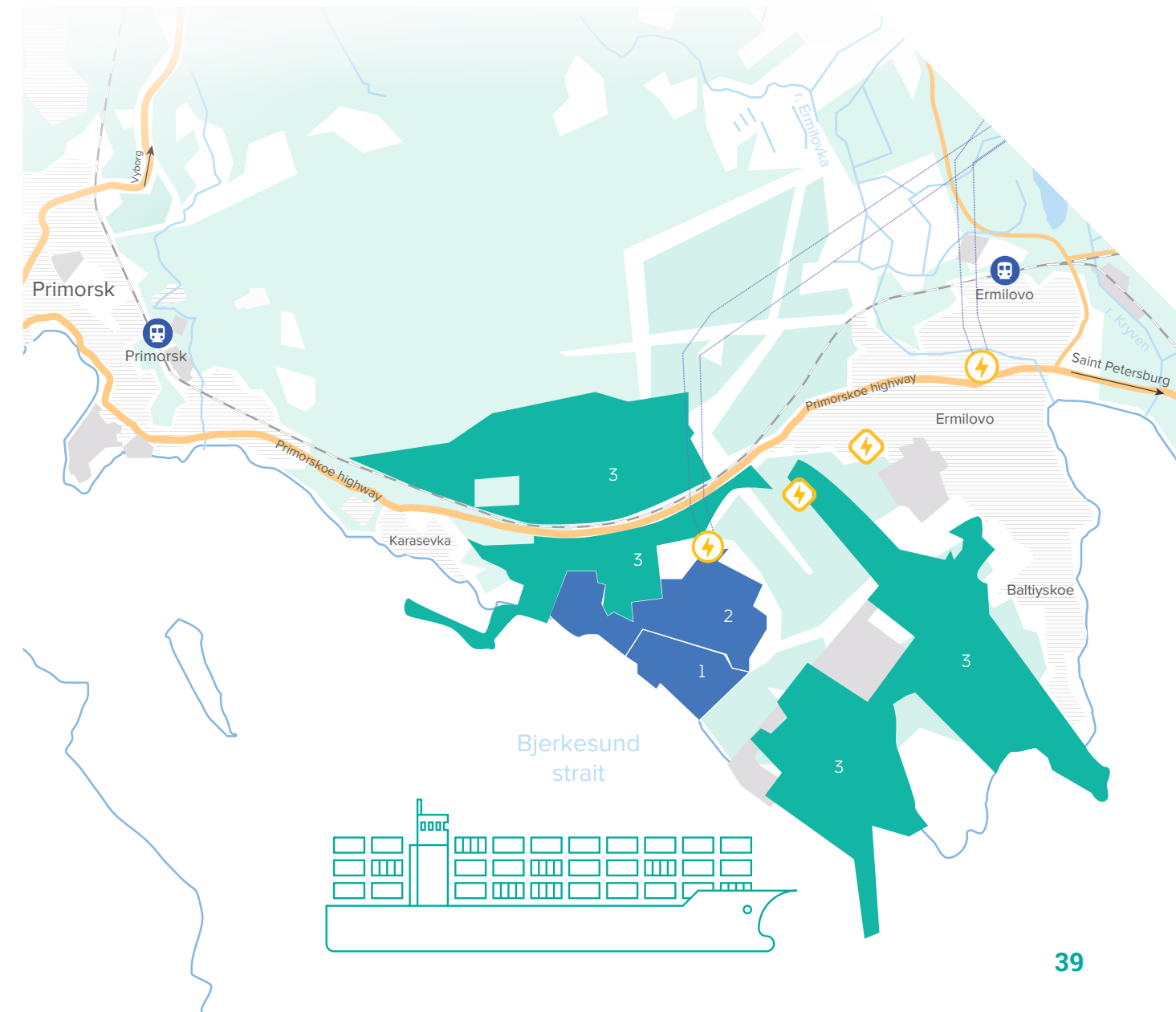
49 km  
to Vyborg

## Terminals

1. Primorsk Commercial Port
2. Transneft — Primorsk Port
3. Primorsk Universal Loading Complex

### LEGEND

- Operating terminal
- Terminal under design
- Residential housing
- Railways
- Operating power substation 110 kV
- Infrastructural facilities of CPEG
- Overhead power lines 110 kV
- Planned main gas pipeline
- Railway stations





# TOURIST INFRASTRUCTURE OF LENINGRAD REGION

Today the Leningrad region is one of the most popular tourist destinations in Russia.

Over the past 10 years the Administration of the region has done a tremendous work, creating new tourist routes, building modern hotels and recreation centers. Ski resorts of Leningrad region: Okhta Park, Golden Valley and Red Lake are successfully developing, attracting more and more visitors. As a result, the flow of tourists does not dry out even in winter. The tourism, along with industry and logistics, is a key sector of the economy of Leningrad region. The region has enormous potential for the development of both classic types of tourism and new directions, such as ecotourism, military-patriotic or gastronomic tourism.

Over 700 cultural events for every taste are held annually in the region: historical reconstructions, music and film festivals, ethno-festivals, regattas and rallies.

>5,200

10

>50%

486

cultural monuments

fortresses

territory of Leningrad region is covered by forests

km length of eco-trails

Due to extensive work in commissioning new infrastructure facilities, tourism in Leningrad region has become one of the main drivers of our economy development. Last year, the tourist flow amounted up to 6 million people, which is twice as much as five years ago. The secret of this success is simple – here everyone can find something for himself. Tourists usually come to visit Vyborg Castle and Monrepos Park, Korela Fortress, Staraya Ladoga fortress, the Tikhvin Monastery of the Dormition of the Mother of God, the state museum-reserve Gatchina, objects of the Road of Life, Sablinsky Caves.

Alexander Drozdenko  
Governor of Leningrad Region



All-season resort Igora



Hotel chain Tochka na Karte



Igora Drive autodrome



Monrepos Park Museum-Reserve



Festival of historical reconstruction "Russian fortress" in Korela Fortress



Korela Fortress Museum



# TOURIST INFRASTRUCTURE OF LENINGRAD REGION

Leningrad region has enormous potential for the development of eco-tourism, which has experienced a real boom in the last few years. The key project – is "Trail 47", initiated by the Governor Alexander Drozdenko – one of the biggest initiatives in Russia to create and improve eco-friendly routes.

At the final stage of implementation 52 eco-trails have already been open to the public. All routes are marked and equipped with information boards, there are special places for relaxation, from which you can admire stunning views or observe rare animals. Some of eco-trails run through specially protected natural areas, for example, the larches of Lindulovskaya Grove or Syabersky reserve.

## Eco-trail «South Coast Trail»

- Lomonosovsky district, GPP "Lebyazhy"
- 70 km from Saint Petersburg
- Length – 67 km

The longest eco-trail in Leningrad region, laid through the territory of Lebyazhiy nature reserve. It is designed for 4 days of travel, but it is possible to go through it in parts, since the highway passes nearby. The picturesque trail runs along the shore of the Gulf of Finland. Along the way you can see a large number of different types of birds. One of the main attractions of the route is the Shepelevsky lighthouse, located on a peninsula near the village of Shepelevo.

## Eco-trail "Cancer Lakes"

- Vyborg district, GPP "Cancer Lakes"
- 106 km from Saint Petersburg
- Length – 8.3 km

On this trail you can observe interesting processes of shallowing and overgrowing of natural reservoirs. Three lakes – Bolshoye Rakovoe, Maloe Rakovoe and Okhotnichye – attract waterbirds, many of which are listed in the Red Books of Russia and Leningrad Region. The eco-trail is equipped with a wooden deck, which allows you to walk directly above the water. In addition, several ornithological towers are installed along the route, from which you can watch birds and also see vast swampy expanses.



# INDUSTRIAL TOURISM

Today industrial tourism is becoming a new philosophy, a new policy of openness and honest dialogue with consumers, partners, and future employees. Individual and group routes offered within the framework of the «Krutaya Lokacia» project emphasize the importance of key sectors of the regional economy. The program helps not only to promote leading enterprises, but also to draw attention to the importance of blue-collar jobs and career guidance among young people.

Immersion into the atmosphere of Leningrad region through:

Economy, key sectors:

- industry
- agricultural industry
- maritime logistics
- hospitality industry

History

- museums and monuments

Culture

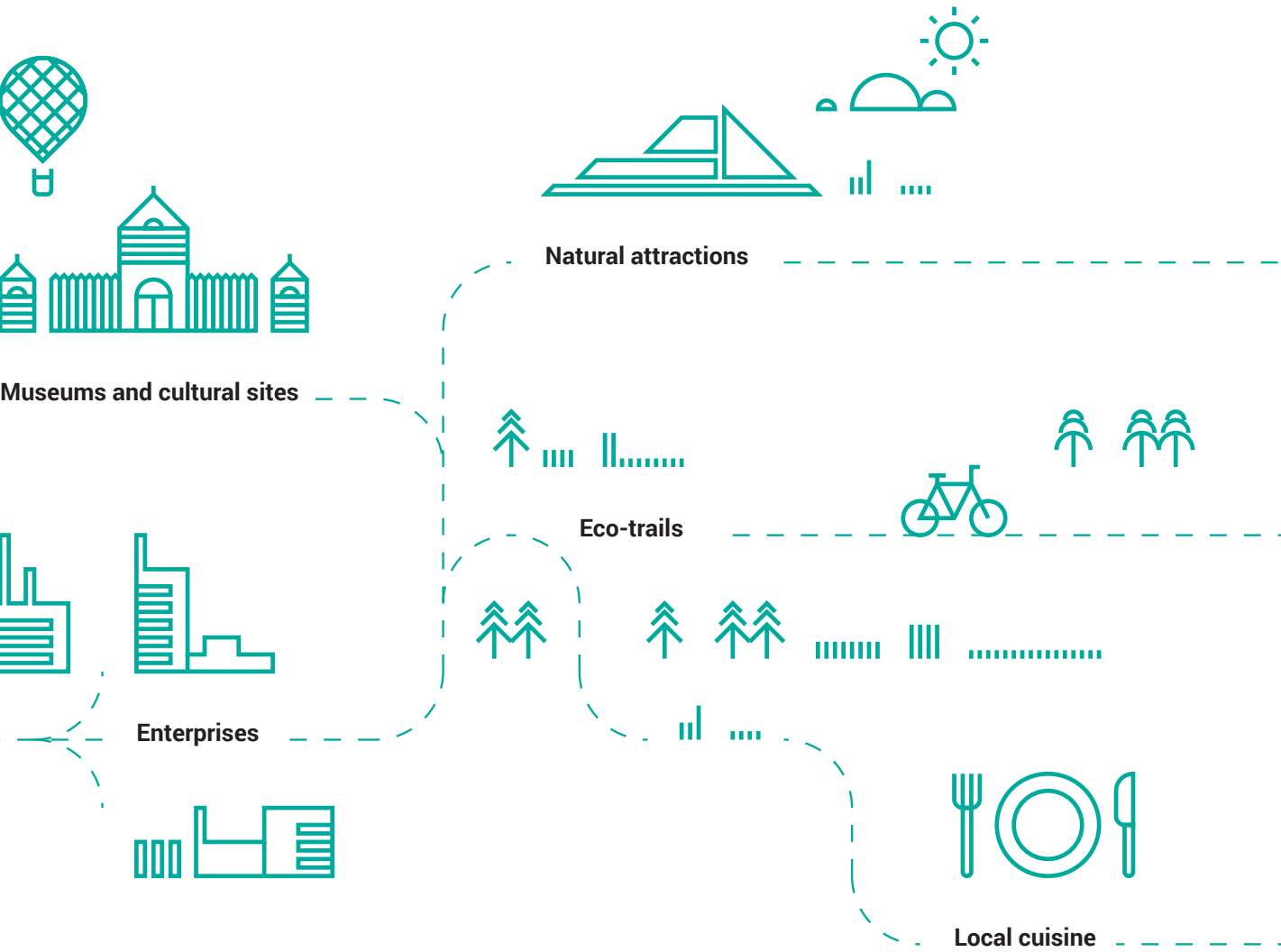
- Local kitchen and souvenirs

Nature

- Eco-trails

“Krutaya Lokacia”

Combined tourist routes and excursions for groups and individual tourists



Target audience of industrial tourism:



Individual tourists



business tourists



organized groups of tourists by buses



Career guidance groups for tourists and schoolchildren

Goals of the Programm:

- formation of an industrial tourism ecosystem
- increasing interest in industrial tourism through combined routes
- increasing the number of schoolchildren and students visiting industrial enterprises

Participants:



Svetogorsk & Vyborg

- Svetogorsk PPM
- Technoflex, Vyborg branch



Volkhov

- Volkhov branch of Apatit company group
- Novaya Gollandia



Tikhvin

- Tikhvin Freight Car Building Plant
- Luzales-Tikhvin
- Comazo



Ust-Luga

- Terminal Port Favor

Agglomeration

- **Lubimy Kray** (Lomonosovsky district)
- **Termex Trading House** (Tosnensky district)
- **Systeme Electric group** (Gatchinsky district)



All-Russian educational program for the development of industrial tourism “Open Industry” is implemented by the Agency of Strategic Initiatives



# INVESTMENT MAP OF LENINGRAD REGION IRIS

IRIS is an investment map of Leningrad region, that demonstrates investment advantages and opportunities of the region. With its help one can independently select an investment site, find the communication connection points and information about long-term plans for the development of the territories.

**IRIS the winner of the National Award "Investment leaders of development - 2023"**

**EXPERIENCE of implementation of Investment Map in Leningrad Region was taken into account during the development of investment map of Russia**

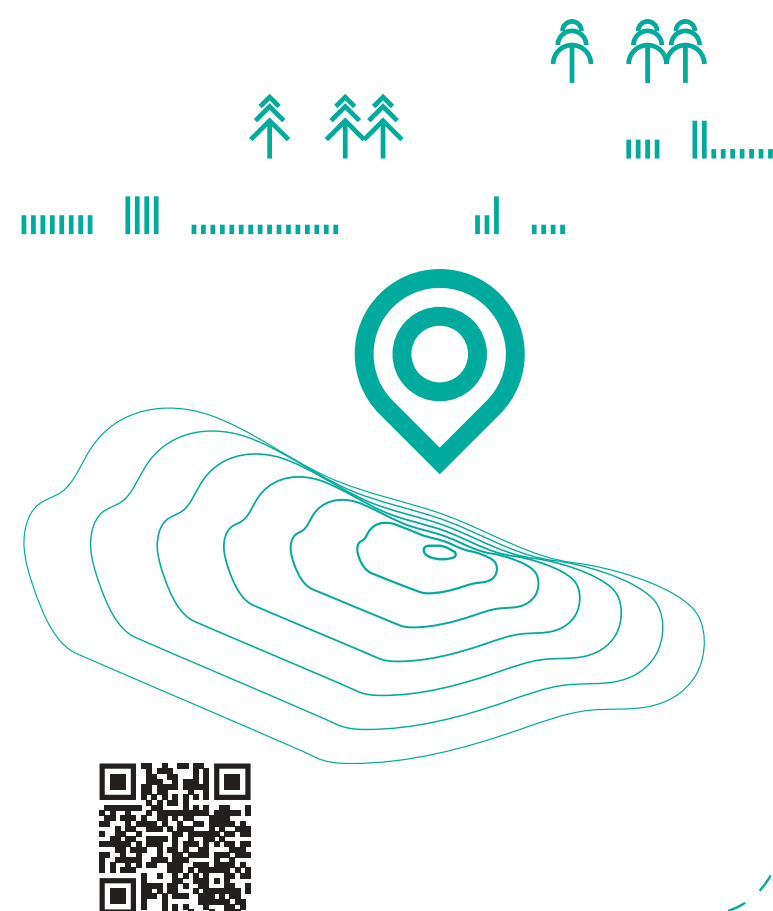
**Detailed specifications of sites and infrastructure available on the map:**

- schemes of investment sites
- assessment of available infrastructure
- infrastructure development plans
- ongoing investment projects
- land categories, cadastral map, satellite imagery

**277** | investment sites

**18** | industrial parks

**210** | investment projects



# WORKING ALGORITHM IN IRIS

1. > 2. > 3. >

Visit site  
<https://map.lenoblinvest.ru/>

Press «Find a free site»

Select the desired category  
«Free investment sites»  
or «Industrial parks»

4. > 5. > 6.

Choose the required characteristics, including municipal district, land category, hazard class, etc.

Reflect the required characteristics in the request for consultation

Expect a call from a specialist from Economic Development Agency of Leningrad Region





# MAP OF INDUSTRIAL PARKS OF LENINGRAD REGION

The geography of industrial parks covers almost all municipal districts of Leningrad region. The territorial planning scheme of Leningrad Region consists information about 20 industrial parks (14 are operational, 6 are under construction) as objects of regional significance. Information about Levoberezhny Industrial Park, North-Western Nanotechnology Center, "Pikalevo", "Kola" is included in the federal register of Minpromtorg.

All sites listed below have engineering and technical capabilities.

14

Industrial Parks  
operating

6

Industrial Parks  
are under construction

1.5

thousand hectares  
area of existing  
and constructed  
industrial parks

190

residents

8.9

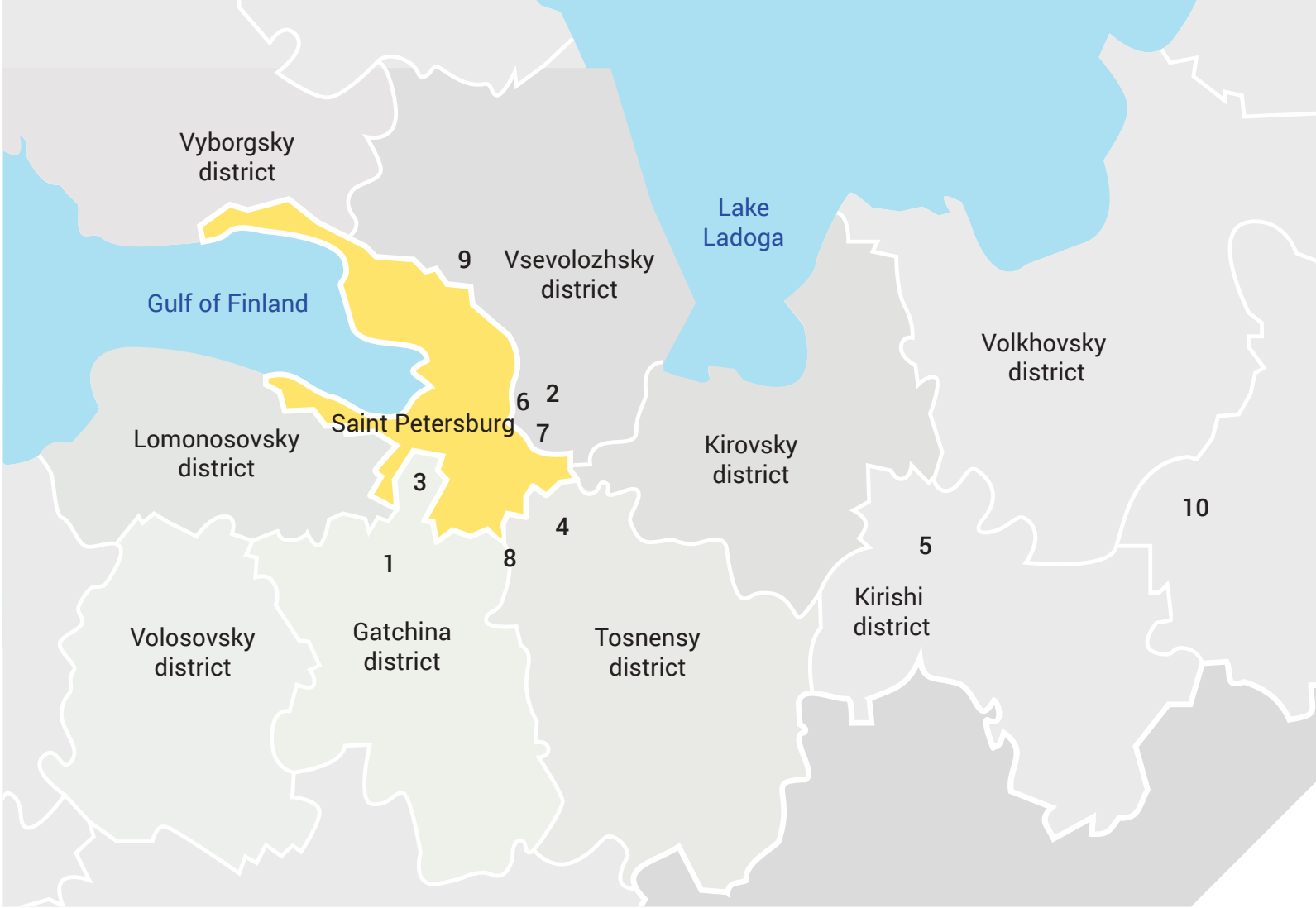
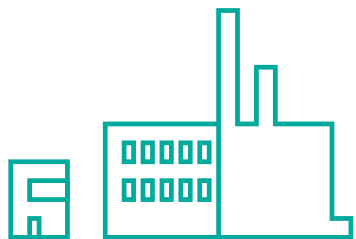
thousand  
jobs created

70%

occupancy  
of operating industrial  
parks



Industrial  
Park Maps

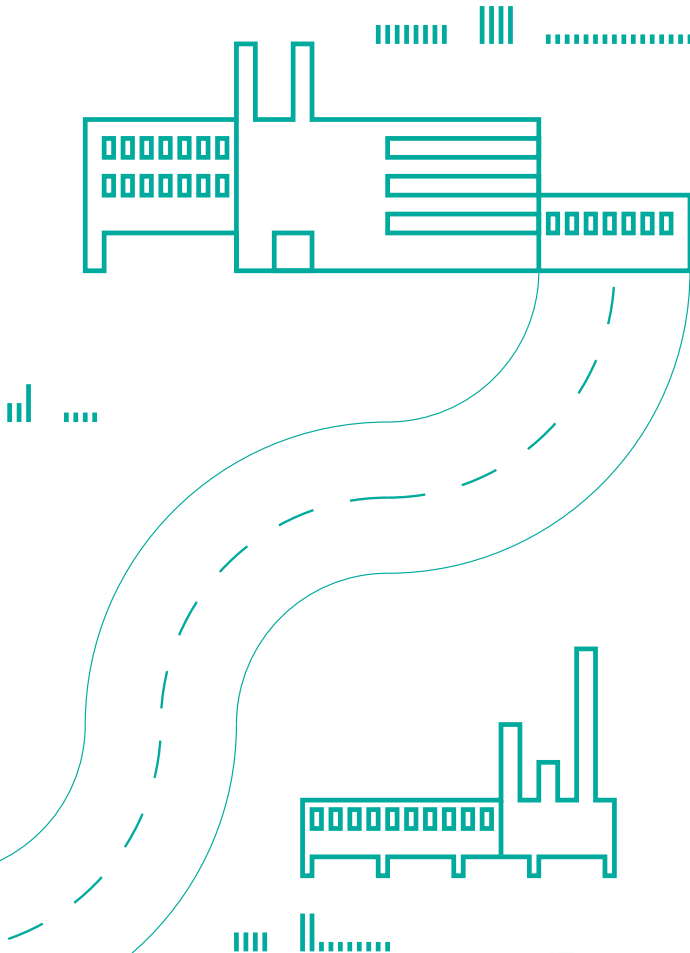


Operating:

- 1 North-Western Nanotechnology Center (Nanopark "Gatchina")
- 2 "Prinevsky" Industrial park
- 3 "Greenstate" Industrial Park
- 4 M10 Industrial Parks ("Krasny Bor", "Yam-Izhora", "Pioneer", Telmana, Nikolskoye)
- 5 "Levoberezhny" Industrial park
- 6 "Utkina zavod Development" Industrial zone
- 7 "Kola" Industrial Park
- 8 "Fedorovskoe" Industrial Park
- 9 "RAUM Bugry" Industrial park
- 10 "Pikalevo" Industrial Park

Under construction:

- "Slantsy» Industrial Park
- "Murmanskie vorota 1" Industrial Park
- "Murmanskie vorota 2" Industrial Park
- "Podporozhskiy. Site 1" Industrial Park
- "Pushnoe" Industrial Park
- "Boksitogorsky" Industrial Park





# IMPORTANT INVESTMENT PROJECTS OF LENINGRAD REGION



## EuroChem Northwest

Phosphorit industrial zone, Kingiseppsky district

### Completed project

EuroChem, established in 2001, is the largest Russian manufacturer of mineral fertilizers and is among top ten leaders of the branch in the world. Products made by Phosphorit industrial zone are delivered to consumers from more than 70 countries in the world and 35 regions of Russian Federation.

A facility for ammonia production, that is required for the production of nitrogen fertilizers, was built within the frameworks of investment project at the premises of Phosphorit factory. The strictest requirements for technical reliability and environmental safety were imposed on the project.

+7 (813) 759 51 86  
EuroChem-NW@eurochem.ru  
www.eurochemgroup.com/ru

55

billion  
RUB  
volume  
of investments

>1

million  
tons  
capacity  
per year

>250

jobs



## EuroChem Terminal Ust-Luga

Vistinskoe, Kingiseppsky district

### Ongoing project

Port Favor is one of the most hi-tech terminals for the transshipment of mineral fertilizers in Ust-Luga commercial seaport. It is made for the reception, short-term storage and shipment of mineral fertilizers.

In December 2024, the terminal launched a liquid cargo complex and became the first ammonia transshipment terminal in Russia. By 2026, Terminal Port Favor is going to export 1.5 million tons of ammonia per year. A two-track wagon unloading station will ensure cargo segregation and reduce the number of cleanups when changing cargo. Thanks to modern technological solutions, it was possible to achieve high variability: 54 algorithms for transport and conveyor system were created. To accumulate shiploads of cargo, the terminal provides modern warehouses equipped with special structures and systems to prevent the pollution of water bodies. The terminal will be able to work with all types of mineral fertilizers and will handle 14 million tons of mineral fertilizers per year.

+7 (813) 759 51 86  
export@terminalportfavor.com  
www.terminalportfavor.com

80

billion  
RUB  
volume  
of investments

14

million  
tons  
volume of cargo  
transshipment  
per year

430

jobs



## Novotrans Aktiv

Vistinskoe, Kingiseppsky district

### Ongoing project

The company is implementing a large-scale investment project on the construction of Ust-Luga Universal Trade Terminal in Ust-Luga seaport. The terminal is being built on newly created artificial land plots and will become the largest multipurpose complex of a new generation in the Baltic.

In 2024, it is become possible to receive up to 16.26 million tons of cargo per year by rail, which corresponds to the timetable of implementation of the Federal Project «Development of Sea Ports» of the national project «Transport part of the comprehensive plan for the modernization and expansion of the main Infrastructure for the period until 2024», and the federal project «Development of the backbone network of sea ports» of the national project «Efficient transport system».

+7 495 925 54 50  
referent.tt@novotrans.com  
www.novotrans.com  
www.terminalnovotrans.com

>90

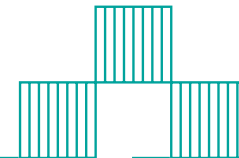
volume of  
investments  
объем  
инвестиций

24.3

million  
tons  
volume of cargo  
transshipment  
per year

765

jobs



ULTRAMAR

## Ultramar

Vistinskoe, Kingiseppsky district

### Ongoing project

The company is implementing a large-scale investment project on the creation of a port complex in Ust-Luga seaport for the storage and transshipment of export cargo produced by Russian manufacturers. The project is being implemented in stages within the framework of the strategy of socio-economic development of Leningrad Region, taking into account the constant analysis of global demand for the Russian economy products.

The port and logistics complex of Ultramar LLC has been operating in Ust-Luga seaport since 2021 (a sea berth with 3 berths, 6 ship-loading machines and 2 balancing cranes). The terminal is currently being developed (3 additional sea berths have been created with the installation of 2 ship-loading machines and 4 balancing cranes).

+7 (812) 334 43 85  
office@ultramar.ru  
www.ultramar.ru

>100

billion  
RUB  
total volume  
of investments  
for the last 7 years

29.5

million  
tons  
volume of cargo  
transshipment  
in 2024

>2,000

jobs





## RusChemAlliance

Ust-Luga, Kingiseppsky district

### Ongoing project

RusKhimAlyans is a special purpose company, the operator of a project, creating a complex for processing ethane-containing gas and producing LNG. This is a joint project of Gazprom and RusGazDobycha, aimed at the practical implementation of a new economic model for the comprehensive monetization of hydrocarbon reserves.

The complex being built and will become the largest gas processing plant in Russia and one of the most powerful in the world in terms of processing volume, as well as a leader in terms of liquefied natural gas production.

+7 (812) 240 00 72  
office@baltlng.ru  
www.rcalng.ru

1,400

hectares  
complex area

45

billion  
meters<sup>3</sup>  
of gas  
annual gas  
processing

5,000

jobs



## Ust-Luga Container Terminal

Kingiseppsky district, rural settlement Ust-Luzhskoye

### Ongoing project

Ust-Luga Container Terminal (ULCT, part of Global Ports, stevedoring holding GC «Delo») is located in the deep-water port of Ust-Luga. Thanks to one of the largest and most modern port stations in Russia «Luzhskaya», the terminal has direct access to the Russian railway network, bypassing the busy Saint Petersburg railway hub. This allows ULCT clients to reduce the delivery time of export and import cargo.

The investment project is aimed at expanding the throughput capacity of ULCT and involves the phased commissioning of new infrastructure. At this stage, the project is at the design stage. It is expected that after the end of construction in 2029, the throughput capacity of the Terminal will be 510 thousand TEU (equivalent to a 20-foot container) and 6.4 million tons of fertilizers per year.

+7 (812) 454 07 07  
office.ulct@globalports.com  
https://www.globalports.com/ru/terminals/ust-luga-container-terminal/

> 50

billion  
RUB  
planned investment  
volume

2029

year  
of completion of  
the second stage  
of development

500

new jobs



## PhosAgro – Volkhov branch of Apatit

Volkhov, Volkhovsky district

### Ongoing project

The enterprise produces a wide range of mineral fertilizers required in Russia, Asia, South America and Africa and aluminium sulfate (coagulant for water treatment). It is a manufacturer and exporter of sodium tripolyphosphate – the main component for production of synthetic detergents.

As a result of the investment project implementation, the enterprise produces 5 times more finished products (compared to 2019)

+7 (813) 636 49 02  
VfApatit@phosagro.ru  
www.phosagro.ru

34

billion  
RUB  
volume of investments

1.1

million  
tons  
annual production  
volume of environ-  
mentally friendly  
fertilizers

2,155

jobs



## IKON TYRES

## Ikon Tyres

Vsevolozhsk, Vsevolozhsky district

### Completed project

Ikon Tyres is the largest tire manufacturing plant in Russia, equipped with high-tech equipment and automated full-cycle production processes - from the manufacture of rubber compound to studding. The product portfolio includes winter and summer tires for passenger cars, SUVs, minivans and light trucks. The premium line is called Ikon Autograph, the mid-price line is Ikon Character (formerly Ikon Nordman).

The Ikon Tyres tire plant in Vsevolozhsk (Russia) is part of the Tire Business business line of the Tatneft Group, which also includes the Tengri Tyres tire plant in Saran (Kazakhstan) and the Birinchi Rezinotekhnika Zavodi rubber plant in Angren (Uzbekistan). All three enterprises have implemented uniform production and product quality standards that correspond to the best global practices in the tire industry.

+7 (812) 336 90 00  
info@ikontyres.ru  
www.ikontyres.ru

17

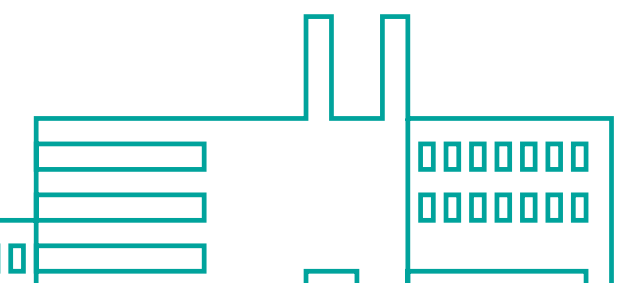
million  
of tires  
annual production  
volume

20

years  
work experience  
in Leningrad region

> 1,300

employees







## Primorsk Universal Loading Complex

Primorsk, Vyborgsky district

### Ongoing project

Primorsk Universal Loading Complex together with the Government of Leningrad Region is creating a special port economic zone. Specialized and universal terminals for the transshipment of various cargo are being created in the territory of the port Complex.

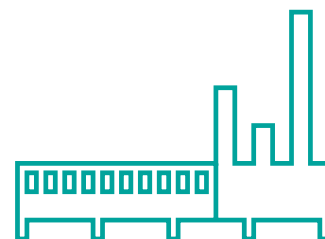
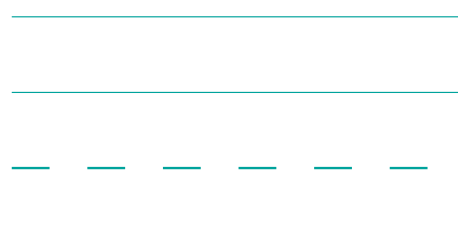
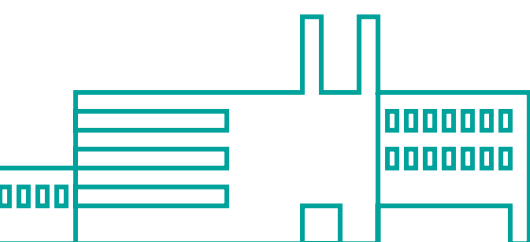
The project transshipment capacity of the complex – 96.6 million tons of various cargo per year. The main objective of the project is to create a modern, high-tech and environmentally friendly universal port complex, comparable in cargo turnover to the largest ports of the Baltic basin, with the aim of reorienting transit cargo flows from European ports.

+7 (812) 449 19 54  
info@upkprimorsk.com  
www.upkprimorsk.com

**348** billion RUB  
volume of investments

**96.6** million tons  
volume of cargo transshipment per year

**6** thousand jobs



**14** hectares  
total area of the production complex

**25** thousand tons  
production capacity of various paints and varnishes

**> 200** jobs



## Pigment-Holding

Yanino, Vsevolozhsky district

### Completed project

Pigment, as the founder of the paint and varnish industry in Russia, is the oldest enterprise for industrial paint production. The first factories appeared at the beginning of the 19th century and for more than 185 years the company has been creating and producing paints, varnishes, enamels, polymer resins and other paints and varnishes for various purposes. «Pigment Holding» occupies one of the leading places among the largest manufacturers of paints and varnishes.

In 2021, a new production complex with a total area of 14 hectares with an annual capacity of 25 thousand tons of products was launched in the Yanino-1 industrial zone. And in 2023, the plant's laboratory was already provided with new equipment worth more than 3 million euros, which made it possible to ensure careful control of all parameters: the curing process, decomposition, destruction of the material at high temperatures, as well as the physical and mechanical properties of the coatings. Pigment brands include NAUTIQUE, INDUSTRIE, BETON-PROTECTION, AMICOR and SUBKOR, which are actively conquering the market, successfully providing imports.

+7 (812) 645 35 43  
office@pigment.ru  
www.pigment.ru



## SOTRANS CORPOPRATION

Tosnensky district, Krasny Bor

### Ongoing project

SOTRANS Group of Companies is one of the largest corporations in Russia, operating in the freight transportation market for over 30 years, and in the commercial vehicle service market for 20 years.

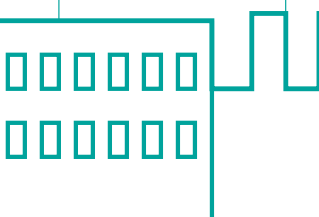
The company's main activities are the production of motor vehicles, semi-trailers, commercial vehicle service, dealership and distribution of trucks, buses and special equipment, as well as logistics, IT project development and financial services. Today, the company's branch network is located in 30 regions of Russian Federation. SOTRANS Group of Companies implements investment projects for the construction of a motor vehicle plant and the production of domestic semi-trailers in the Tosnensky district of Leningrad region.

+7 (812) 495 43 10  
kb-reception@sotrans.ru  
www.sotrans.ru

**5.5** billion RUB  
volume of investments

**up to 10,000** units of equipment  
annual production volume

**500** jobs



**about 60** billion RUB  
volume of investment

**25** years  
work experience in Leningrad region

**> 1,000** jobs



PHILIP MORRIS  
INTERNATIONAL

## Philip Morris Izhora

Villozskoe, Lomonosovsky district

### Completed project

Philip Morris Izhora is a high-tech factory with a full production cycle: from primary tobacco processing to manufacturing and packaging. Over 25 years of operation in the region, the company has invested over 59 billion rubles in production development, becoming one of the largest investors in Leningrad Region. All products manufactured at the factory fully comply with both regulatory requirements and the highest internal quality standards. From 2018 to 2021, the factory implemented a large-scale investment project to localize the production of tobacco sticks for IQOS and lil tobacco heating systems with a total volume of 23 billion rubles. Currently, the factory has five production lines, the total capacity of which allows it to fully cover the needs of the Russian market, as well as ensure export deliveries of products to other countries.

+7 (812) 718 45 45  
www.pmi.com







## Litum

Annolovo, Tosnensky district

### Ongoing project

The Litum Group of Companies and the Litum paint and varnish brand were created after the acquisition of Russian assets of international companies Jotun, Hempel and PPG. Litum has retained all production technologies, quality standards, technical conditions and production equipment of international companies. Part of the Litum solution is its own research and development department, whose tasks include the development of new materials, as well as the analysis of coatings in operation and the improvement of the existing range.

Litum offers comprehensive solutions. Modern production and latest technologies allow creating paint and powder coatings of high quality. The company is a leader in the production of protective paint and varnish coatings for various industries, including shipbuilding and ship repair.

+7 (812) 640 00 80  
info@litum.org  
www.litum.org

2.2

billion  
RUB

volume  
of investments

85

thousand  
tons

production capacity  
per year

185

jobs



**ATTIKA**  
Resin's expert

## Attika

Tosnensky District, Fyodorovskoye urban settlement

### Completed project

Attika is a leading Russian manufacturer of polymer resins and industrial packaging, successfully operating in the market since 2003. The company's products are presented not only in the Russian market, but also in the CIS countries, which emphasizes the high level of competitiveness and demand for the products.

Attika has four modern production sites located in Leningrad Region and the Republic of Bashkortostan. The production facilities include three plants for the production of polymer resins with a total capacity of 39 thousand tons of products per year, as well as a plant for the production of industrial containers (Eurocubes), capable of producing up to 150 thousand units of products annually.

The polymer resins produced by the company are widely used in the production of paints and varnishes, adhesives, sealants and composite products. Their quality meets modern industry requirements, which makes the products of Attika Group of Companies indispensable for many industrial enterprises.

+7 (800) 234 03 83  
info@attikarus.ru  
www.kub1000.ru  
www.attikarus.ru

2.0

billion  
RUB

volume  
of investments

up to 150

thousand  
tons

capacity for producti  
on of various paints  
and varnishes

>100

jobs



## ROCKWOOL-North

Vyborg, Vyborgsky district

### Completed project

Built in 2006, today the ROCKWOOL factory in Vyborg is a modern, high-tech enterprise of world class, that provides thermal and sound insulation not only the Northwestern Federal District, but also many other regions of Russia. The products of the Vyborg factory were used for the reconstruction of the central building of the State Hermitage, the circus on the Fontanka River, Nikolskie Ryady public space, New Holland Island and for the insulation of Lakhta Centre.

The factory has implemented automation and robotization processes of production. Since its launch, production capacity has been significantly increased and important investment projects have been implemented. It helped in improving the quality of manufactured products and to make production waste-free.

+7 (812) 449 82 49  
reception@rwl.ru  
www.rwl.ru

6.9

billion  
RUB

total volume  
of investments

4

production sites  
in Russia

> 230

employees



## Experimental Factory of Building Constructions

Gatchina, Gatchinsky district

### Ongoing project

This is multidisciplinary construction and manufacturing Factory that provides all stages of the building construction on a turnkey basis. The company is one of the leaders in Russia in the construction of public and residential buildings from high-comfort block modules, especially for areas with severe climatic conditions that require rapid deployment because of poorly developed infrastructure. The main production sites are located in the industrial zone of Gatchina, additional sites are located in the cities of Tikhvin, Rzhev, and Khabarovsk.

Productive capacity of the factory:  
— 90,000 m2 of buildings and structures per year;  
— 10,000 tons of metal structures per year;  
— 400,000 m2 of enclosure structures like three-layer sandwich panels for buildings of various purposes;  
— 7,500 m2 of buildings of various purposes per month.

+7 (813) 719 92 44  
mail@ozsk.ru  
www.ozsk.ru

> 417

million  
RUB

total volume  
of investments

15

billion  
RUB

total volume of work  
completed over the  
last 4 years

> 480

employees





## Nurek-Transpack group of companies

M10 Yam-Izhora industrial park, Telmanovskoe, Tosnensky district

### Completed project

The Nurek factory, part of the TransPack Group of Companies, is a modern full-cycle enterprise for the production of three-layer and five-layer corrugated cardboard. In addition, the factory produces a full range of corrugated cardboard packaging - from four-flap corrugated boxes to products with complex cutting and printing up to four colors. In addition, auxiliary packaging elements of various designs are offered, such as trays, shells and seals. The annual increase in production is on average 18.5%.

The company's clients are manufacturing enterprises of large, medium and small businesses in various industries, caring about the quality of packaging for the safety and attractiveness of visual appearance of their products. Nurek works on optimizing production processes to improve the quality and participates in government programs for business developmen.

+7 (812) 702 69 71  
office@t-pack.ru  
www.t-pack.ru

980

million  
RUB

total volume  
of investments

62

million  
m<sup>2</sup>

volume of  
manufactured  
products per  
year

>100

jobs



## Svetogorsk PPM

## Svetogorsk Pulp and Paper Mill

Svetogorsk, Vyborgsky district

### Completed project

One of the largest and most modern pulp and paper companies in Russia. The company has been producing popular office paper brands such as SvetoCopy and Ballet for over 25 years.

Located in Svetogorsk, Leningrad Region, the factory supplies town residents with drinking water and heat, purifies incoming and generated wastewater. The company constantly implements initiatives aimed at the development of the concept of sustainable forest management, environmental protection, support for the local communities and for the social sphere of the region.

+7 (813) 784 11 11  
otvet@svetopaper.com  
www.sveto-paper.com

1.8

billion  
RUB

volume  
of investments  
in 2024

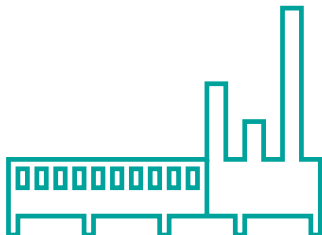
>595

thousand  
tons

volume  
of manufactured  
products per year

>1,800

jobs



## Severnaya Zvezda

Lomonosovsky District, Nizinskoye village

### Completed project

Severnaya Zvezda is a dynamically developing company that has been operating in Russian pharmaceutical market for more than 25 years. During this time, the company built modern production facilities for finished medicines and equip them in accordance with international GMP standards. The company produces more than 120 product lines in a full cycle from substances of Russian and foreign manufacturers in the following areas: cardiology, neurology, urology, gastroenterology.

+7 (812) 409 11 11  
company@ns03.ru  
www.ns03.ru

>15

billion  
RUB

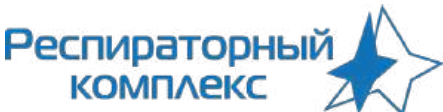
total volume of work  
completed over the  
last 4 years

>50

thousand tons  
names  
of medicines  
in names product  
portfolio

500

jobs



## Respiratory Complex

Vsevolozhsk district, urban settlement Morozovskoye

### Completed project

The company's production facilities are located in the Vsevolozhsk District of Leningrad Region and include a number of modern production workshops that produce personal protective equipment for the respiratory organs. Respiratory Complex has its own scientific, laboratory, pilot and production facilities, staffed with highly qualified specialists and modern equipment.

Respiratory Complex occupies 30% of the Russian light respirator market and supplies its products to the largest domestic consumers. The company produces anti-aerosol and anti-gas-aerosol respirators for protecting the human respiratory organs in industrial conditions, in medicine, at home and in case of emergency situations of various kinds.

+7 (812) 703 37 33  
info@szpe.ru  
www.rkszpe.ru

500

million  
RUB

общий объем  
инвестиций

100

million  
units

total production  
capacity

170

new jobs







Systeme Electric

Gatchinsky District, Kommunar

Completed project

Systeme Electric Group of Companies is a manufacturer of integrated solutions in electricity distribution and automation. The group of companies has more than 3,000 employees, 18 offices in various cities of Russia and Belarus. Systeme Electric supplies equipment, solutions and software under its own brands: Systeme Electric, Mekhanotronika, Dekraft, Systeme Soft. The products meet international quality standards.

+7 (800) 200 64 46,  
+7 (495) 777 99 88  
support@systeme.ru  
www.systeme.ru

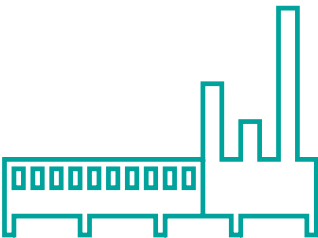
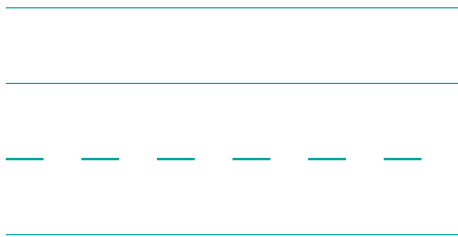
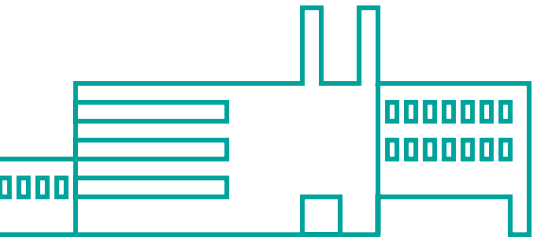
> 3,000  
6,000

m<sup>2</sup>  
production area  
of the factory

medium voltage  
switchgear per year  
production capacity

84

employees in the  
average headcount



ECO PROM

Lomonosov district, Lagolovskoye

Completed project

The RINVOL Group of Companies was founded in 1994 and operates in the territory of Saint Petersburg and the Leningrad Region. It includes the main companies: RINVOL, ECO PROM, ECO RESOURCE, NOVAKOM, HOLLIDAY PIGMENTS, APORA and NEVA-TEPLOTEKHNIKA. The group specializes in: food colors, flavors, functional ingredients, industrial pigments, fragrances, dyes, active ingredients, engineering and production of heat exchange equipment, as well as construction and property management. The Group's enterprises are equipped with innovative production and laboratory equipment, and the human resources allow for the implementation of complex technical projects

+7 (812) 777 33 31  
er@eco-resource.com  
www.eco-resource.com

850

million  
RUB  
total volume  
of investments

2026

year  
of completion  
of the project

80

jobs



Production complex of Orimi

Sverdlovskoe, Vsevolozhsky district

Completed project

A key asset of tea and coffee industry in Russia. The company's structure includes two tea and coffee factories, a coffee plant, warehouse complexes for raw materials, component parts, finished products, specialized mechanical production units. Part of the Orimi Group of Companies

The production process uses tea and coffee raw materials from the leading tea and coffee producing countries (Sri Lanka, India, China, Kenya, Indonesia, Brazil, Columbia, Ethiopia, etc.). Full production cycle. Own brands with the highest popularity and steadily growing demand: Greenfield tea, TESS, Princess Nuri, Princess Java, Princess Kandy, Gita, Shah, Pearl of the Nile, Jockey coffee, Jardin, Piazza Del Caffè.

+7 (812) 346 82 40  
mail@orimitrade.ru  
www.orimi.com

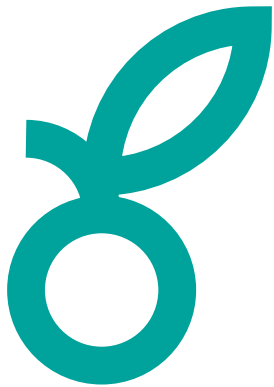
19.7  
87

billion  
RUB  
total volume  
of investments

thousand  
tons  
volume of tea and  
coffee production  
in 2024

2,030

number  
of personnel



JACOBS DOUWE EGBERTS RUS

Villozskoe, Lomonosovsky district

Completed project

There is coffee for everyone in the world, which is why JACOBS DOUW EGBERTS RUS carefully preserves the traditions of selecting high-quality coffee beans and roasting skills, and also uses advanced technologies to continue giving rich, full-bodied taste and aroma to all coffee lovers.

The coffee plant, located in the Leningrad region, produces instant, ground and bean coffee around the clock, as well as 3-in-1 coffee of the popular brands Monarch, Carte Noire and Maxim. High quality standards at every stage of production are our priority so that you always enjoy your favorite coffee!

In 2025, the plant celebrates its anniversary - 25 years.

+7 (812) 346 76 20  
ru-info@jdecoffee.ru  
www.monarchcoffee.ru

> 25

billion  
RUB  
total volume  
of investments

> 35

thousand  
tons  
volume of tea and  
coffee production  
in 2024

> 850

jobs







### Confectionery association “Lubimy kray”

Villozskoe, Lomonosovsky district

Ongoing project

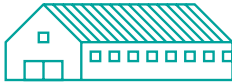
Confectionery association «Lubimy kray» is the largest manufacturer of oatmeal cookies in Russia and the largest confectionery enterprise in Leningrad Region. The company ranks 4th by tonnage and 5th by turnover in rubles in the category «packaged cookies» in the TOP-6 federal chains of Russia. The company's trademarks include: «Shtuchki», «Tselnaya Natura», «Welltone», «Mio Diletto» and «Olivers», and «Posidelkino». It is the No. 1 brand of oatmeal cookies in Russia with a share of 35% in the TOP-6 federal chains of the Russian Federation.

+7 (812) 385 48 52  
info@lkray.ru  
www.lkray.ru

> 1.4 billion RUB  
planned volume of investments

23 thousand tons  
annual production volume

> 60 jobs



### Lorenz Snack-World Production Kirishi

Kirishi, Kirishi district

Completed project

Lorenz Snack-World Production Kirishi has been on the Russian market for more than 15 years, producing a variety of salted sticks and pretzels, and since 2022 has begun to produce Naturals chips, Crunchips and Pomsticks from natural potatoes.

In 2006, the company opened its representative office in St. Petersburg, and in 2007, after acquiring the Kirishsky Bread Factory, it began its own production of the Saltletsky brand. From 2020 to 2022, the company implemented the second stage of the construction of a chips plant, the investment volume in which amounted to more than 3 billion rubles.

+7 (813) 686 80 44  
info@lbnacks.ru  
www.pomsticks.ru

3.85 billion RUB  
total volume of investments

3.40 billion RUB  
revenue for the year 2024

260 jobs



### Kruglyj God

Pikalevo, Boksitogorsky district

Completed project

The complex includes three main parts: greenhouses for the cultivation of cucumber crops, tomato and lettuce crops, administrative building and two power centers. The greenhouses are represented by 11 units with a total area of 11.2 hectares. The maintenance of the microclimate and lamp operation mode is provided by Priva computer system.

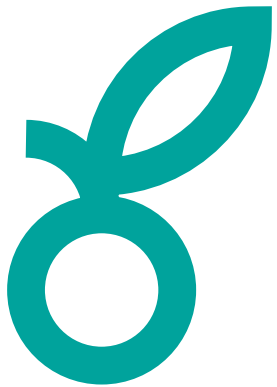
The second phase of a greenhouse complex has been recently launched Each power center is an integrated building that consists of two parts: electric generator and boiler, united by a single thermal scheme and a single system of automatic control of heat flows.

+7 (495) 514 00 99  
Info@apheco.ru  
www.apheco.ru

2.6 billion RUB  
volume of investments

6.5 thousand tons  
volume of production per year

280 jobs



### Purpur

Novoselye, Lomonosovsky district

Completed project

Purpur is a confectionery factory in Leningrad region, which creates exclusive chocolate sweets. The company's assortment includes more than 200 items made of real chocolate with natural fillings, the most delicate truffles, marzipan bars, fruits / candied fruits in chocolate and sugar-free sweets!

Over 9 years of well-coordinated work and impeccable reputation, the confectionery factory Purpur has built strong relationships with partners throughout the country and beyond. Today Purpur is a serious player in the confectionery market, winner of many awards, gold medals and grand prix in various categories, including:

- Best Product
- Product of the Year
- Innovative Product
- Healthy Lifestyle Product.

+7 (812) 911 59 36  
9115936@mail.ru  
www.purpur.spb.ru

164 million RUB  
annual output volume

> 300 thousand units  
of manufactured products for the entire period of operation

40 jobs







## Sinyavinskaya Poultry Farm

Priladozhskoe, Kirovsky district

### Ongoing project

The company's main activity is breeding agricultural poultry, production and processing of chicken eggs. Sinyavinskaya Poultry Farm is the largest producer of eggs in Russia, occupying more than a third of the chicken egg market in St. Petersburg and Leningrad Region.

The company is implementing a project that provides for the expansion of the existing production - the construction of a workshop for keeping industrial poultry with an area of 3,320 m². The following projects have been carried out on the basis of the poultry farm: modernization of the industrial poultry house, modernization of the slaughterhouse, construction of a workshop for the production of packaging, construction of a workshop for the production of meat and bone meal, modernization of the sorting workshop.

+7 (812) 449 60 90  
office@pfsin.ru  
www.pfsin.ru



## Kolos Company

Mistolovo, Vsevolozhsky district

### Ongoing project

The Okhta Park resort is the first five-star resort with a large-scale multifunctional infrastructure for year-round recreation, health improvement and sports. The resort is visited by more than 1 million people annually.

A hotel and cottage complex with 170 rooms, including 30 new cottages (commissioned in 2025), a fitness and health spa complex (7,500 m²), a children's amusement park (6,000 m²), a unique skating rink in the form of winding paths among the forest (4,500 m²), 10 ski slopes, 5 tubing slopes, 4 all-season heated pools, a children's club.

Social sports infrastructure facilities (free to visit): cross-country skiing track (3.5 km) with artificial snow and lighting, athletics stadium with a football field and running tracks, a complex of open sports facilities, pump track, volleyball and basketball courts.

+7 (800) 500 5 333  
info@ohtapark.ru  
www.ohtapark.ru

682

million  
RUB

total investment  
volume

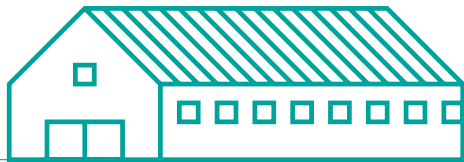
1.15

million  
units

annual egg  
production

50

jobs



7.2

billion  
RUB

volume  
of investments  
for 2020-2025

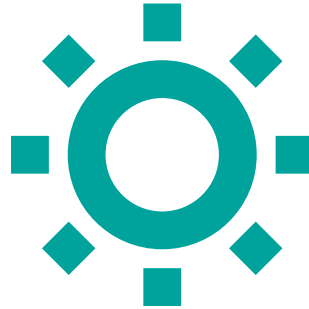
10

billion  
RUB

volume  
of investments  
for 2025-2030

1,300

jobs



## Zolotaya Dolina, a ski centre and a park hotel

Krasnoozerskoe, Priozersky district

### Ongoing project

All-season family resort in Leningrad region, which receives 50 thousand visitors annually. The ski season usually lasts from November to the beginning of May. 12 modern ski slopes of various difficulty levels are open for both beginner skiers and experienced sportsmen.

The park hotel offers entertainment for guests of all ages. There are two lakes with clean water, equipped and certified beach and various types of leisure activities in the territory of the resort. In summer outdoor enthusiasts have access to bicycle slopes, a family rope park, a wake park, bicycles, catamarans and SUPs for rent. A concept for organized children's recreation and the «Troll Valley» eco-trail for young travelers have also been developed.

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## Yarvi Resort

Zaporozhskoye, Peski settlement, Priozersky District

### Ongoing project

Yarvi Resort is a premium resort in the Priozersky District of Leningrad Region, 50 km from St. Petersburg. The concept of the project involves the construction of a hotel complex with 101 rooms (up to 270 guests at maximum occupancy) with a development area of 19,380 m², the upper limit of the high price segment with entertainment and health infrastructure on the shore of Lake Prokhladnoye.

The infrastructure provides for various options for country recreation: active, relax, sports, intellectual, etc. In addition, near the resort territory there are several ecological paths - part of the «Path 47» project, initiated by the governor of Leningrad Region, their total length is about 120 km. All this is freely accessible.

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1.5

billion  
RUB

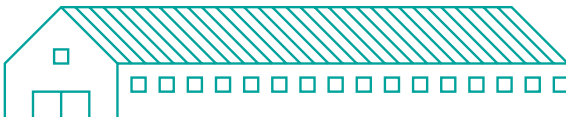
volume  
of investments

50

thousand  
visitors per year

200

jobs



6.2

billion  
RUB

total cost  
of the project

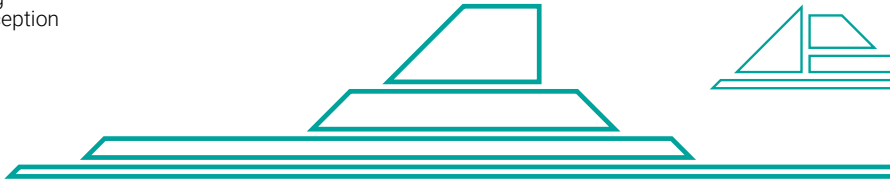
326

jobs  
created

2025

year

beginning  
of the reception  
of guests







## All-season resort Igora

Sosnovskoe, Priozersky district

### Completed project

Igora is the first all-season resort in the North-West, winner of more than 20 awards in tourism, sports and gastronomy, participant of the exhibition "Russia" at VDNKh. It is located 54 kilometers from St. Petersburg.

In winter, there are 10 ski slopes, the length of which is more than 4 kilometers, as well as pistes for inflatable sleds. In summer, guests can enjoy the Lake Entertainment in a pine forest: a family beach, the INKERMAN beach, created in collaboration with the Russian wine house, and an area with individual bungalows. Water activities include a wake park, catamarans, SUP board. The resort's summer infrastructure also includes outdoor pools (adult and children's), courts for beach volleyball, basketball, mini-golf, football, badminton, gazebos with barbecue. And everything you need to play paintball or laser tag.

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### rooms

in the resort's room stock

### thousand people

number of guests per year

jobs during peak season

## ТОЧКА° НА'КАРТЕ" СЕТЬ ОТЕЛЕЙ

## Hotel chain "Tochka na Karte"

Priozersk, Priozersky district  
Lodeynoe Pole, Lodeynopolsky district

### Completed project

"Tochka na karte" is an example of creating a modern hotel infrastructure for the development of tourism in Russia. The first Russian hotels built using environmentally friendly modular technology, which reduces the negative impact on the environment. "Tochki" are located near the main attractions of Priladozhye, and close to the main roads and highways.

All hotels are united by the idea: maximum interaction with nature, minimum impact on it, and they are also leading projects to popularize local gastronomy. Only local farm products and authentic recipes in the chef's original interpretation.

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### rooms

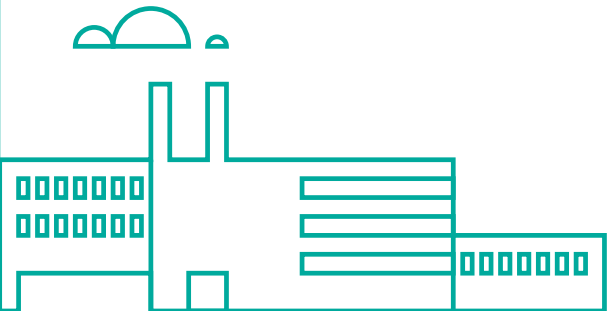
in the chain's room stock

### thousand people

number of guests per year in hotels of Leningrad region

jobs (in hotels of Leningrad region)

# STORIES OF SUCCESS



### The company is a recipient of government support measures in the field of investment activities, including:

- participation in the business support system in the Leningrad region "Green Channel for Investors", thanks to which the State Institution Economic Development Agency helped to reduce the time for technological connection of the supply gas pipeline from 2 years to 1 year
- at the SPIEF 2024, NSK Couplings LLC signed an agreement with the Government of the Leningrad Region on socio-economic cooperation
- financial, consulting and educational support measures

## PK DENOVA

Gatchinskoye rural settlement, Gatchinsky District

The company Denova produces chalk additives, dyes, polymer compounds and polypropylene construction bags. The production is located in the territory of Gatchinsky District of Leningrad Region.

In 2023, the investor thought about expanding the company. On the territory of the region, he planned to create an additional production and warehouse complex with an area of 8,800 m<sup>2</sup> and then turned to Economic Development Agency of Leningrad Region for support. The Agency's specialists organized a meeting with the investor and representatives of the administration of Gatchinsky District, and also provided assistance in preparing a package of documents and presentation materials for recognizing the project as large-scale. As a result, the company received a land plot for lease without bidding on the basis of regional law.

At the annual BRIEF forum, General Director Vladimir Dmitriev signed an agreement on cooperation with Leningrad Region. Investments in the construction of the complex will amount to 400 million rubles, which will increase production output by 2.5 times — 24 million polymer construction bags and 16 thousand tons of additives per year. The new volumes will also satisfy the needs of construction companies in the agglomeration of St. Petersburg and the Leningrad Region. The complex will be put into operation in 2026, and will reach full production capacity in 2027–2028.

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## Mufty NSK

Anninskoye, Lomonosovsky district

For the last several years Mufty NSK has been firmly holding the position of the flagship in production of means for joining and repairing pipelines for ships and vessels of the Russian Navy under construction and repair. Mufty NSK is implementing an investment project for the construction of import-substituting production of weldless connecting couplings for pipelines with an investment volume of more than 800 million rubles and a capacity of 30,000 products per year. The project plans to create 136 jobs.

As a result, the first stage of the factory's construction has been completed. The company's production capacities were moved from Gorelovo industrial zone of Villosky urban settlement to the Peski industrial site of Anninsky urban settlement in Lomonosovsky district.

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**АРТБИОГРАФИЯ**  
инновационные текстильные решения

## Artbiography

Pustomerzhskoye, Kingiseppsky District

Artbiography specializes in the production of flame-retardant fabrics and decorative upholstery artificial leather, intended for furniture and interior decoration. The products of Artbiography brand meet high fire safety requirements and are widely used in various fields, including shipbuilding, transport, hotel and restaurant business, medical and sports institutions, commercial facilities and government organizations.

The company's investment project consists of the construction of a complex for the textile materials and fabrics with PVC coating production in Kingiseppsky District. It will create up to 100 jobs and produce 100 thousand meters of linear fabric per year. The investment volume will amount to 450 million rubles, and the project itself will be completed in 2026. In May 2023, Economic Development Agency helped an investor with the preparation of documents for obtaining a land plot for lease in order to carry out import substitution activities.

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## FACES OF BUSINESS





## Notes

This image shows a single sheet of white paper with horizontal blue ruling lines. The lines are evenly spaced and run across the width of the page. There are no margins, text, or other markings on the paper.



Blank lined paper for writing.

